



# 2025–2030 Strategic Plan



# 2025/26–2029/30 STRATEGIC PLAN

2025/26–2029/30 Strategic Plan  
of Provincial Department of Agriculture & Rural Development  
[North West Provincial Government]  
is compiled with the latest available information to the Department

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## LIST OF ABBREVIATIONS / ACRONYMS

<b>AGSA</b>	Auditor General South Africa
<b>AO</b>	Accounting Officer
<b>AI</b>	Avian Influenza
<b>APP</b>	Annual Performance Plan
<b>AOP</b>	Annual Operational Plan
<b>B-BBEE</b>	Broad-Based Black Economic Empowerment
<b>BPCP</b>	Black Producer Commercialization Programme
<b>CASP</b>	Comprehensive Agricultural Support Programme
<b>CFO</b>	Chief Financial Officer
<b>CSIR</b>	Council for Scientific and Industrial Research
<b>CRDP</b>	Comprehensive Rural Development Programme
<b>DALRRD</b>	Department of Agriculture, Land Reform & Rural Development
<b>DDM</b>	District Development Model
<b>DFA</b>	Director Financial Administration
<b>DHET</b>	Department of Higher Education and Training
<b>DORA</b>	Division of Revenue Act
<b>DPME</b>	Department of Performance Monitoring and Evaluation
<b>DPSA</b>	Department of Public Service and Administration
<b>DR-KKDM</b>	Dr Kenneth Kaunda District
<b>DR-RSM</b>	Dr Ruth Segomotsi Mompati District
<b>EAC</b>	Environment And Culture
<b>EIA</b>	Environmental Impact Assessment
<b>EPWP</b>	Expanded Public Works Programme
<b>EU</b>	European Union
<b>FET</b>	Further Education and Training
<b>GDP</b>	Gross Domestic Product
<b>GVA</b>	Gross Value-Added
<b>HET</b>	Higher Education and Training
<b>HIV/AIDS</b>	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
<b>HOD</b>	Head of Department

<b>ICT</b>	Information and Communication Technology
<b>IT</b>	Information Technology
<b>KRAs</b>	Key Result Areas
<b>MEC</b>	Member of Executive Council
<b>MMS</b>	Middle Management Services
<b>MTEF</b>	Medium Term Expenditure Framework
<b>MTSF</b>	Medium Term Strategic Framework
<b>NDP</b>	National Development Plan
<b>NOI</b>	New Output Indicator
<b>NSDP</b>	National Spatial Development Perspective
<b>NSSDP</b>	National Strategy for Sustainable Development and Action Plan
<b>NWP</b>	North West Province
<b>OHS</b>	Occupational Health and Safety
<b>OSD</b>	Occupation Specific Dispensation
<b>PFMA</b>	Public Finance Management Act
<b>PI</b>	Performance Indicator
<b>PIS</b>	Provincial Irrigation Strategy
<b>POE</b>	Portfolio Of Evidence
<b>PWD</b>	People with Disabilities
<b>RSA</b>	Republic of South Africa
<b>SCM</b>	Supply Chain Management
<b>SDIP</b>	Service Delivery Improvement Plan
<b>SITA</b>	State Information Technology Agency
<b>SO</b>	Strategic Goal
<b>SG</b>	Strategic Objective
<b>SOPA</b>	State of the Province Address
<b>SMS</b>	Senior Management Service
<b>SMME</b>	Small Medium and Micro Enterprises
<b>TB</b>	Tuberculosis
<b>TR</b>	Treasury Regulations
<b>VET</b>	Veterinary Services

## EXECUTIVE AUTHORITY STATEMENT

As we drive forward government agenda of the 7<sup>th</sup> Administration's Medium-Term Development Plan [MTDP] 2025/26–2029/30, the North West Provincial Department of Agriculture & Rural Development [DARD-NW], reaffirms its commitment to creating a prosperous, resilient, sustainable, equitable and inclusive agricultural economy that ensures food security, empowers rural communities and propels economic growth within the province. Our vision for the sector is both ambitious and achievable, but most profoundly, it is closely aligned with our policy priorities and the nation's broader goals under the National Development Plan [NDP] Vision 2030, United Nations Sustainable Development Goals [SDGs]; the African Union's Agenda 2063, not limited to other notable and applicable frameworks.



*Hon. MEC Madoda Sambatha  
MEC for Agriculture & Rural Development  
North West Province*

Through the MTDP, we will lead initiatives that not only enhance productivity and food security but also contribute to national prosperity & resilience, through modernised farming practices; climate-smart agriculture, sustainable resource management, etc. Investment in the rural infrastructure, access to quality inputs and equitable support to our smallholder farmers will be at the forefront of our efforts to empower local communities whilst we foster rural development within our communities, in achieving objectives of NDP Vision 2030. By fostering a robust agricultural sector, we aim to create jobs and reduce unemployment, poverty, strengthen rural economies and set the foundation for long-term economic transformation and prosperity through strategic partnerships as well as to intensify support towards local communities across the North West Province at large. This will provide opportunities to our Youth; Women; People With Disabilities [PWD]; Veterans as well as ex-mine workers in partnership with the MDA [Mineworkers Development Agency].

Our strategy will also prioritize access to land and explore Agricultural Agro-Processing Master Plan [AAMP] value chain development [i.e: prioritize beef; goat massification; nguni programmes; etc] as well as to expand on value-adding and market access for our farmers [i.e: markets for grain, citrus; cannabis, etc]. In addition, department will continue to give precedence to partnerships and/or collaborations between both public & private sectors through implementation of District Development Model [DDM] across all three spheres of government including other social partners. Through these partnerships, we will be able to address and curb many social ills within our communities including livestock theft, which is a thorn in the flesh of many households.

Aligned with our constitutional mandate as enshrined in Section 27(1)(b) of the Constitution of South Africa and the Sustainable Development Goals [SDGs], particularly SDG 1 on “No Poverty”, SDG 2 on “Zero Hunger”, coupled with SDG 12 on “Responsible Consumption & Production”, we will prioritize policies and strategies that supports the sustainable resource management, enhance access to nutritious food and drive inclusive economic growth.

Furthermore, our commitment to climate-smart agriculture also supports the SDG 13 on “Climate Action”, focusing intensively on the mitigations and/or adaptation strategies geared towards ensuring resilience against climate impacts whilst promoting responsible land and water use across the agricultural sector.

On the same breath, Agenda 2063 emphasises an integrated and prosperous Africa driven by inclusive and sustainable development. Through MTDP initiatives, we are aligning with this long term vision by enhancing regional collaborations, investing in rural infrastructure and expanding on market opportunities for our farmers.

By focusing on value-chain development, we aim to empower the sector to meet local, regional & global demand where feasible, to enhance trade opportunities, whilst simultaneously contributing to the vision of food sovereignty across African continent. It is under this premise, that the department will continue to leverage & scale-up possible linkages on financing, innovation and rural infrastructure support for the sector.

In our planning for the year ahead, we will also continue to strengthen & prioritize policy research and implementation of key strategies across the department. This will include and not limited to the incubation programme of KGORA Farmer Training Centre & Agricultural Colleges; finalization of the Mechanization Implementation Strategy; as well as the repurposing of the Farmers Producer Support Units [FPSUs] across the province.

Moving forward, department draws insights from RSA's extensive 30-Years Review of government highlighting achievements & critical improvement areas to address systematic challenges of poverty, unemployment and inequalities. Guided by these findings, focus is to realize accelerated impactful service delivery within the sector, primarily in the next medium-term planning cycle of the MTDP.

To this effect, we pledge commitment to execute a culture shift that resonates with a transparent, accountable governance, utmostly unwavering in its dedication to ensure that resources reach those who need them the most and crucially to promote lasting improvements in the lives and livelihoods of the communities of the North West Province including all those contributing to the agricultural landscape in a broader spectrum.

Together, with a shared vision for 2030 & beyond, we are poised to create an agricultural economy that is viable and instrumental to sustainability and inclusive growth, as we endorse implementation of Strategic Plan 2025/26-2029/30. Through vigorous efforts, collectively we can achieve more, towards building a prosperous and sustainable future of a country, a province and a society we envisage.

In the end, my gratitude and heartfelt appreciation towards ongoing support of my political principals and colleagues across all spheres of government; DDM and social partners; & Farming community at length, together we have laid the groundwork for a future of growth and excellence. To Team-DARD, your diligence and dedication to compiling this significant strategic document is applauded, keep up the good work & stay committed to the course of serving our people in the North West Province.



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Hon. MEC Madoda Sambatha, MPL

**Executive Authority [EA]**

**Department of Agriculture & Rural Development  
North West Provincial Government**

**Date:** 31 / March / 2025

# ACCOUNTING OFFICER STATEMENT



*Mr Thupi Zacharia Mokhatla  
HOD for Agriculture & Rural Development  
North West Province*

It is with a renewed sense of commitment to excellence and sustainable development that we present the Strategic Plan 2025/26–2029/30, respective to the Provincial Department of Agriculture & Rural Development in the North West Province. This document reflects our collective vision for a thriving agricultural sector & empowered rural communities across the province. We understand that agriculture is more than an industry, but rather a valiant cornerstone of our heritage, the engine of economic growth and the key to achieving food security, rural transformation and prosperity for all.

The 2025/26 – 2029/30 Strategic Plan draws inspiration from the achievements and lessons of the past, especially under Medium-Term Strategic Framework [MTSF] 2019-2024, coupled with a glimpse reflection of the past government’ 30 Years Review, since the inception of democracy in 1994. Indeed, we remain astounded, as we celebrate the significant milestones and inimitable memoirs of our country, notwithstanding the hassles and hitches encountered along the way. Building on this foundation, our new plan aligns with South Africa’s national government priorities and further embraces innovative and inclusive strategies to address the evolving challenges facing the agriculture sector. This phenomenal journey has been marked by both significant progress and complex challenges, each shaping a clearer path forward towards a sustainable, resilient agriculture and equitable rural development.

Reflecting on the outcomes of MTSF 2019-2024, we proudly acknowledge strides made in poverty reduction, food security, rural development, job creation and inclusive economic growth. Our collaborative efforts aimed to bridge the historical inequalities and uplift rural communities across the North West Province. These achievements are a testament to our department's commitment and the dedication of every stakeholder involved.

Moving into the new Medium-Term Development Plan [MTDP] 2025-2029, we embrace a focused approach with specific priorities aimed at creating a lasting impact on service delivery, in line with Auditor-General [AGSA]'s newly implemented Culture Shift parameter focus areas in respect to accountability, integrity & performance standards.

Therefore, the outcomes targeted by Department in this Strategic Plan document ensures a comprehensive response to priority interventions as identified through the draft Medium-Term Development Plan [MTDP] for period 2025-2029. This further firmly responds to impact statements as underpinned by dual mandates of agriculture & rural development.

MTDP builds upon the previous MTSF by aligning with national imperatives, where we focused squarely on creating a more inclusive and resilient agricultural sector whilst addressing the needs of our local rural communities. By working closely with farmers; strengthening support structures; advancing strategic partnerships, we aimed to drive meaningful impact across the province.

Throughout the last planning period, our efforts yielded measurable outcomes that have set a strong foundation for our future goals. These key accomplishments included and not limited to:-

**▣ Increased Food Security initiatives**

Recognising food security as central to our mission, we implemented robust programmes that addressed the needs of our communities in ensuring that no household in the province, goes to bed to hungry. These efforts improved nutritional access for vulnerable / designated groups and laid groundwork for a better food secure province towards increasing the rating level of food security from No. 9 nationally as was proclaimed in prior years.

### ❑ **Capacity building & Skills development**

Through KGORA Farmer Training Centre and established partnerships with ARC; UNW and SETAs, department targeted training and skills development programmes within the sector to strengthen capabilities & skills of local farmers across the province.

### ❑ **Empowerment of Smallholder Producers [Farmers] and Rural Enterprises**

We prioritized initiatives that provided farmers with essential resources, training and access to markets towards improving the local economic growth, promoting rural enterprises, enhancing job creation and sustainable livelihoods.

### ❑ **Infrastructure & Resource development**

Significant strides were made to improve rural infrastructure, incl. Irrigation systems; road access to KGORA Training Centre, storage facilities, Springbokpan Silos; Auction Pens; etc. These advancement streamlined agricultural production & improved connections of farmers to markets.

As we now look ahead to next planning period, our strategic focus will centre on building upon these achievements with a renewed emphasis on sustainable inclusive growth across the sector.

Amongst others, future strategies will focus on:-

❑ **Expanding rural economic opportunities** – Rural development remains priority, with focus on unlocking economic potential through Agri-business development, skills development and supportive policies that encourage investment in rural areas in line with the Integrated Rural Development Sector Strategy [IRDSS].

❑ **Improving access to markets & value chains** – This will be essential to increase the viability and competitiveness of the agricultural sector in the province, whilst connecting our rural farmers to wider economic opportunities.

❑ **Enhancing the agricultural productivity and diversification** – department will continue to drive initiatives that supports sustainable productivity as well as to explore diversified agricultural commodities suited to the needs of our communities & markets in line with AAMP.

❑ **Modernizing infrastructure & digital resources** We will invest in critical infrastructure upgrades and digital resources that supports technology-driven decisions, whilst improving efficiency.

❑ **Climate resilience & sustainability** - we will integrate climate-smart agricultural practices to increase productivity whilst ensuring long-term sustainability and resilience for our farmers.

In the light of the afore-mentioned, our planning for the next 5 years, remains resolute on implementation and promotion of sustainable agriculture, enhancing Food & Nutrition Security Policy, empowering rural communities, optimizing agricultural value chains and enhancing critical infrastructure to support agricultural growth across the rural areas and four districts municipalities of the North West Province. Guided by these objectives, we will work tirelessly to transform and refocus agricultural sector, creating vast opportunities that empowers our communities, whilst securing a prosperous future for our province.

Together we stand at the threshold of a new era for agriculture and rural development in the North West Province, and we solemnly invite all role-players and key stakeholders, in the sector including farmers and community organisations, to join us in this voyage of innovation, resilience & shared success. We are highly confident that this Strategic Plan will yield transformative change and shift across the province.

As I endorse this Strategic Plan, which becomes a blueprint that will guide the work of the Department for 2025/26–2029/30 planning period, I would like to extend my sincere gratitude to everyone who has contributed to our achievements over the past financial years.

I therefore wish to appreciate the leadership of Hon. MEC Madoda Sambatha, whose vision & dedication have guided us towards our strategic objectives. I am also grateful to our dedicated staff, whose efforts have brought these goals to life and impacted the lives of our citizenry in vast meaningful ways.

To our stakeholders & partners, your trust and belief in our mission is invaluable. Your encouragement strengthens our resolve to serve with integrity and innovation. Thank you once again, to all involved in the development of this Plan. May it inspire us all to strive towards even greater achievements in the coming five years of the new 7<sup>th</sup> administration term.

This Strategic Plan is presented in line with DARD's Constitutional Mandate enshrined in Section 27[1][b] of the Constitution of South Africa, coupled with applicable prescripts and pieces of legislations.



Mr Thupí Zacharia Mokhatla

**Accounting Officer [AO]**

**Department of Agriculture & Rural Development  
North West Provincial Government**

**Date:** 31 / March / 2025

## OFFICIAL SIGN-OFF

It is hereby certified that this Strategic Plan:

- Was developed by the management of the North West Provincial Department of Agriculture and Rural Development [DARD-NW], under the guidance of the Hon. MEC Madoda Sambatha.
- Takes into account all the relevant Policies, Legislation and other mandates for which the Provincial Department of Agriculture and Rural Development is responsible.
- Accurately reflects the Outcomes and Outputs which the Provincial Department of Agriculture and Rural Development will endeavour to achieve over the period 2025/26 – 2029/30

**Ms Betty Gomotsegang Mpele**

Head responsible for Planning

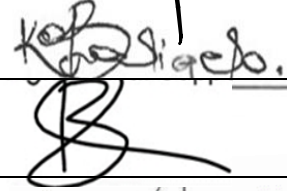
Signature: \_\_\_\_\_



**Ms Olivia Bodigelo-Nyezi**

Programme Manager: Administration

Signature: \_\_\_\_\_



**Ms Bothoboile Pule**

Programme Manager: Agricultural Support Services

Signature: \_\_\_\_\_



**Ms Arlene Dikolomela**

Programme Manager: Agricultural Producer Support & Devt.

Signature: \_\_\_\_\_



**Mr Dedricks Mogari Mompei**

Chief Financial Officer

Signature: \_\_\_\_\_

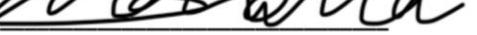


**Mr Thupi Zacharia Mokhatla**

Accounting Officer

[Head of Department]

Signature: \_\_\_\_\_



**Approved By:**

**Hon. MEC Madoda Sambatha**

Executive Authority

Department of Agriculture & Rural Development

North West Provincial Government

Signature: \_\_\_\_\_



Date 31 / March / 2025

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## agriculture & rural development

Department:  
**Agriculture and Rural Development**  
North West Provincial Government  
**REPUBLIC OF SOUTH AFRICA**



# Part A **Our Mandate**

"Let's grow North West together"

## 1. CONSTITUTIONAL MANDATES

The constitutional mandate of the North West Provincial Department of Agriculture & Rural Development [DARD-NW], is derived from the Constitution of the Republic of South Africa [RSA], Act No. 108 of 1996, as enshrined in the Bill of Rights, Chapter 2, **Section 27[1][b]**, which states that:-

- ❑ *“everyone has the right to have **access to sufficient Food and Water** and the State must take reasonable legislative and other measures, within its available resources, to achieve the progressive realization of this right”.*

## 2. LEGISLATIVE & POLICY MANDATES

### 2.1 LEGISLATIVE MANDATES

The following list of Acts continues to reflect National legislations to be implemented by the North West Provincial Department of Agriculture & Rural Development:

- |  |   |
|--|---|
| <ul style="list-style-type: none"> <li>❑ Agricultural Pests Act, No. 36 of 1983</li> <li>❑ Animal Health Act, No. 7 of 2002<br/>[To replace the Animal Diseases Act, 1984]</li> <li>❑ Animals Identification Act, No. 6 of 2002</li> <li>❑ Animals Improvement Act, No.62 of 1998</li> <li>❑ Cape Problem Animal Control Ordinance, Act, Act No. 26 of 1957</li> <li>❑ Communal Property Association Act, No.28 of 1996</li> <li>❑ Conservation of Agric Resources Act, No.43 of 1983</li> <li>❑ Development Facilitation Act, No.67 of 1995</li> <li>❑ Extension of Security of Tenure Act, No.62 of 1997</li> <li>❑ Hazardous Substances Act, No.15 of 1973</li> </ul> | <ul style="list-style-type: none"> <li>❑ Land &amp; Agric Development Bank Act 15 of 2002</li> <li>❑ Marketing of Agric. Products Act, No. 47 of 1996</li> <li>❑ Meat Safety Act, No. 40 of 2002</li> <li>❑ National Water Act, No.36 of 1998</li> <li>❑ North-West Land Administration Act, No.4 of 2001</li> <li>❑ Prevention of Illegal Eviction from Unlawful Occupation of Land Act, No.19 of 1998</li> <li>❑ Problem Animal Control Ordinance, No.26 of 1957</li> <li>❑ Subdivision of Agricultural Land Act, No.70 of 1970<br/>[as amended]</li> <li>❑ Taung Agricultural College Amendment Act, Act No. 16 of 1994</li> </ul> |
|--|---|

## 2.2 POLICY MANDATES

The work of the North West Provincial Department of Agriculture & Rural Development remains to be guided by the following government Policies; Strategies and Frameworks:-

<ul style="list-style-type: none"> <li><input type="checkbox"/> Budget Prioritization Framework</li> <li><input type="checkbox"/> Comprehensive Rural Development Strategy, 2009</li> <li><input type="checkbox"/> Infrastructure Delivery Management System [IDMS]</li> <li><input type="checkbox"/> Integrated and Sustainable Rural Devt Programme</li> <li><input type="checkbox"/> Integrated Food Security Strategy, 2009</li> <li><input type="checkbox"/> Land Redistribution Policy for Agric Development</li> <li><input type="checkbox"/> National Climate Change Response White Paper of 2011</li> <li><input type="checkbox"/> National Evaluation Policy Framework</li> <li><input type="checkbox"/> National Spatial Development Perspective (NSDP)</li> <li><input type="checkbox"/> National Strategy for Sustainable Development and Action Plan (NSSD1)</li> <li><input type="checkbox"/> National Treasury Asset Management Framework of 2003</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> New Growth Path</li> <li><input type="checkbox"/> North-West Environmental Outlook Report, 2008</li> <li><input type="checkbox"/> North-West Renewable Energy Strategy and Action Plan 2013</li> <li><input type="checkbox"/> Provincial Growth &amp; Development Strategy, 2004</li> <li><input type="checkbox"/> United Nations Sustainable Development Goals (SDGs)</li> <li><input type="checkbox"/> Policy Framework for the Government-Wide Monitoring and Evaluation System, 2005</li> <li><input type="checkbox"/> Revised Framework for Strategic Plans and Annual Performance Plans</li> <li><input type="checkbox"/> National Development Plan [NDP] Vision 2030 of 2011</li> <li><input type="checkbox"/> Medium Term Strategic Framework [MTSF] 2019-2020 – 2024/25</li> <li><input type="checkbox"/> Draft Medium Term Development Plan [MTDP] 2025-2026 – 2029/2030</li> <li><input type="checkbox"/> Integrated Rural Development Sector Strategy [IRDSS]</li> </ul>
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### 3. INSTITUTIONAL POLICIES & STRATEGIES GOVERNING THE FIVE-YEAR PLANNING PERIOD

The following Policies and/or Strategy developments have emerged as having a bearing on the work and operations of the Provincial Department of Agriculture & Rural Development, thus have been considered in the development of this Departmental Strategic Plan for the period 2025/26 – 2029/30:-

UPDATED /NEW INSTITUTIONAL POLICIES STRATEGIES	IMPLICATIONS
<input type="checkbox"/> Agricultural Agro-Processing Master Plan [AAMP]	Coordinated Master Plan with focused actions and/pillars for the Agricultural sector [i.e: implemented across value-chains/commodities]
<input type="checkbox"/> DARD Agricultural Refocusing Strategy	Coordinated Strategic Interventions to refocus the Agricultural sector towards a viable sector in improving sustainable livelihoods & local economic growth across the province
<input type="checkbox"/> DARD Agricultural Mechanization Policy	Coordinated Policy on utilizing mechanisation across the agricultural production systems to perform required services more efficiently; employing less labour; saving time & costs, whilst increasing profitability

In addition, the following remains relevant departmental policies and strategies to the work of the Provincial Department of Agriculture & Rural Development over the planning period:

<input type="checkbox"/> Provincial Agro-Processing Strategy	<input type="checkbox"/> Provincial Irrigation Strategy
<input type="checkbox"/> Comprehensive Rural Development Programme	<input type="checkbox"/> Provincial Food and Nutrition Security Strategy
<input type="checkbox"/> Livestock Water Provisioning Strategy	<input type="checkbox"/> Norms and Standards for Vulnerable Groups
<input type="checkbox"/> Provincial Aquaculture and Fishery Strategy	<input type="checkbox"/> Draft Medium Term Development Plan [MTDP]

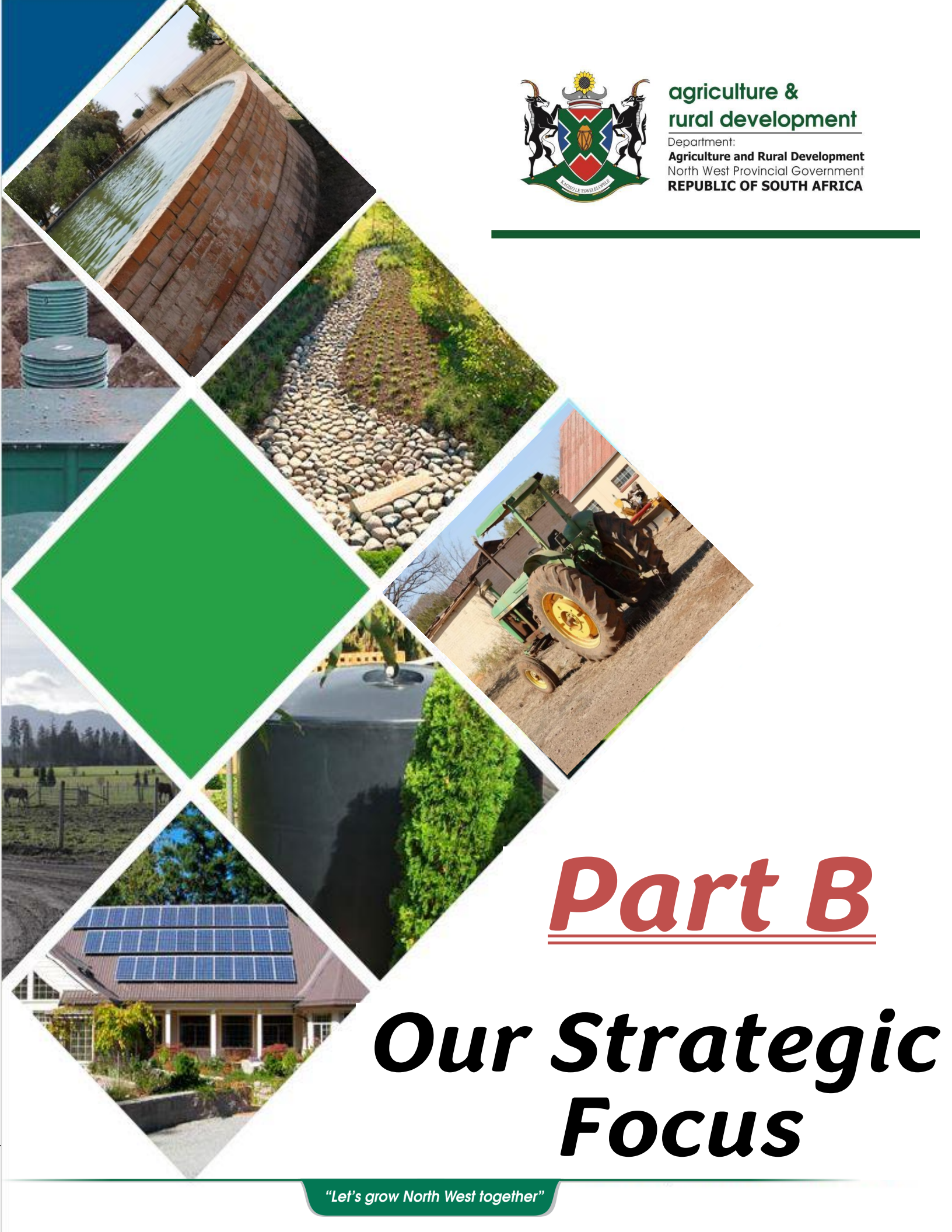
### 4. RELEVANT COURT RULINGS

- |  |
|--|
| <input type="checkbox"/> There are NO specific court judgments and/or rulings that have a material and/or direct bearing on the mandate and/or service delivery operations of the North West Provincial Department of Agriculture & Rural Development. |
|--|



## agriculture & rural development

Department:  
**Agriculture and Rural Development**  
North West Provincial Government  
**REPUBLIC OF SOUTH AFRICA**



# Part B

# Our Strategic Focus

"Let's grow North West together"

# VISION, MISSION & VALUES



## VISION

An inclusive  
Agricultural  
sector driving  
economic  
growth



## MISSION

To empower  
society through  
innovative  
and resilient  
agriculture  
and rural  
development



## VALUES

- Inclusivity
- Sustainability
- Innovation
- Integrity
- Collaboration

# DEPARTMENTAL VALUES



## 5. SITUATIONAL ANALYSIS

### 5.1 EXTERNAL ENVIRONMENT ANALYSIS

The North West Provincial Department of Agriculture & Rural Development [DARD-NW], conducted both an external and an internal environmental analysis through the use of various methodologies including PESTEL; SWOT Analysis; Problem-Tree Analysis and Theory of Change Model, in ensuring that the department develops a Strategic Plan that is informed and relevant to the context in which it operates. Through rigorous and radical engagements of a two-days Strategic Planning Review Lekgotla, DARD was able to derive strategies that will map out and maximize expected outcomes by charting the way-forward in defining success goals and identifying the causal pathways to achieve the desired outcomes.

The analysis took in cognizance the broader macro-economic environment which will purposely have direct, indirect and engendered effects on the department, its partners and intended beneficiaries. The analysis further includes identified potential enablers of change in the sector in tackling the protracted problems & bottlenecks of the prior years, as well as to ultimately advance the work of the department for the betterment of the lives of the people of the North West Province in a broader spectrum.

The development of the Strategic Planning document 2025/26 – 2029/30 marks the last planning cycle of the NDP Vision 2030; and the first year of the new term of the 7<sup>th</sup> Administration planning cycle, aligned to the newly developed five-year Medium Term Development Plan [MTDP] 2025-2029, which explicitly stipulates the three Apex Priorities of the GNU government as follows:

MTDP Priority 1	MTDP Priority 2	MTDP Priority 3
Drive inclusive growth and Job Creation	Reduce Poverty and Tackle the high Cost of Living	Build a Capable, Ethical and Developmental State

"Let's grow North West together"

## 5.1.1 GLOBAL ECONOMIC GROWTH TRENDS & AGRICULTURE

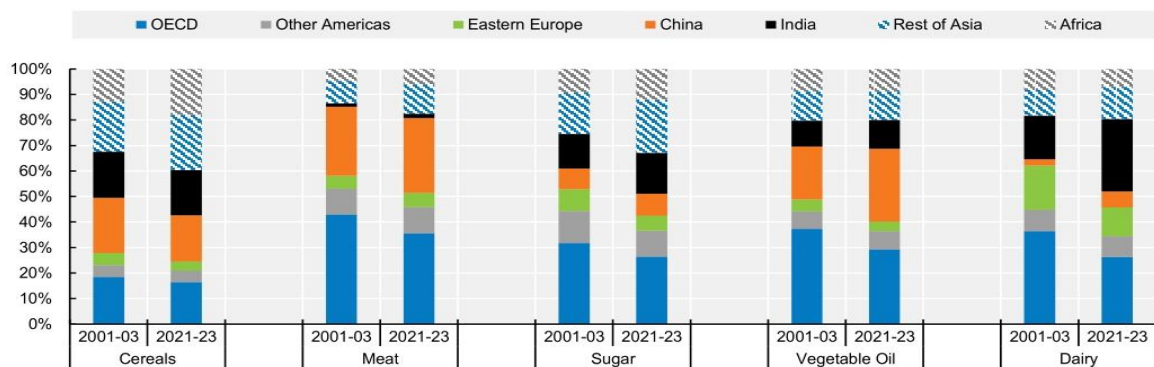
### 5.1.1.1 Global GDP Growth Rates and Agricultural Food markets Trends

International Monetary Fund (IMF), in their World Economic Outlook Report, April 2024, indicates that global economy remains remarkably resilient, with growth holding steady as inflation returns to target, with the previous five year cycle being invaded by catastrophic disruptions; from the aftermath of the pandemic, Russian/Ukraine Wars triggering global energy and food crisis, followed by considerable surge in inflation and globally synchronized tightening of the monetary policy.

Likewise, Food & Agriculture Organization of United Nations [FAO] reported the importance of food loss and food waste for food security, resource use and sustainability of food systems, exploring potential implications for global supply and demand of reducing food waste by 50% at retail and consumer levels between now and 2030, in line with SDG 12.3. target. FAO further reported that the OECD countries witnessed the most drastic decreases in world market consumption shares for dairy, vegetable oil & meat, with China, India, and the rest of Asia largely contributing to these shifts.

Figure below depicts that FAO-OECD countries' share of world Dairy consumption dropped from 36% to 26%, with India largely accounting for this shift, increasing its market share by 11% points, whilst market shares of Vegetable oil largely shifted towards China, and Meat commodity had all regions aside from OECD FAO group showing moderate increases in market shares, with rest of Asia having largest increase.

**Figure 1.1. Shares of global food consumption**



Source: OECD/FAO (2024), "OECD-FAO Agricultural Outlook", OECD Agriculture statistics (database), <http://dx.doi.org/10.1787/agr-outl-data->

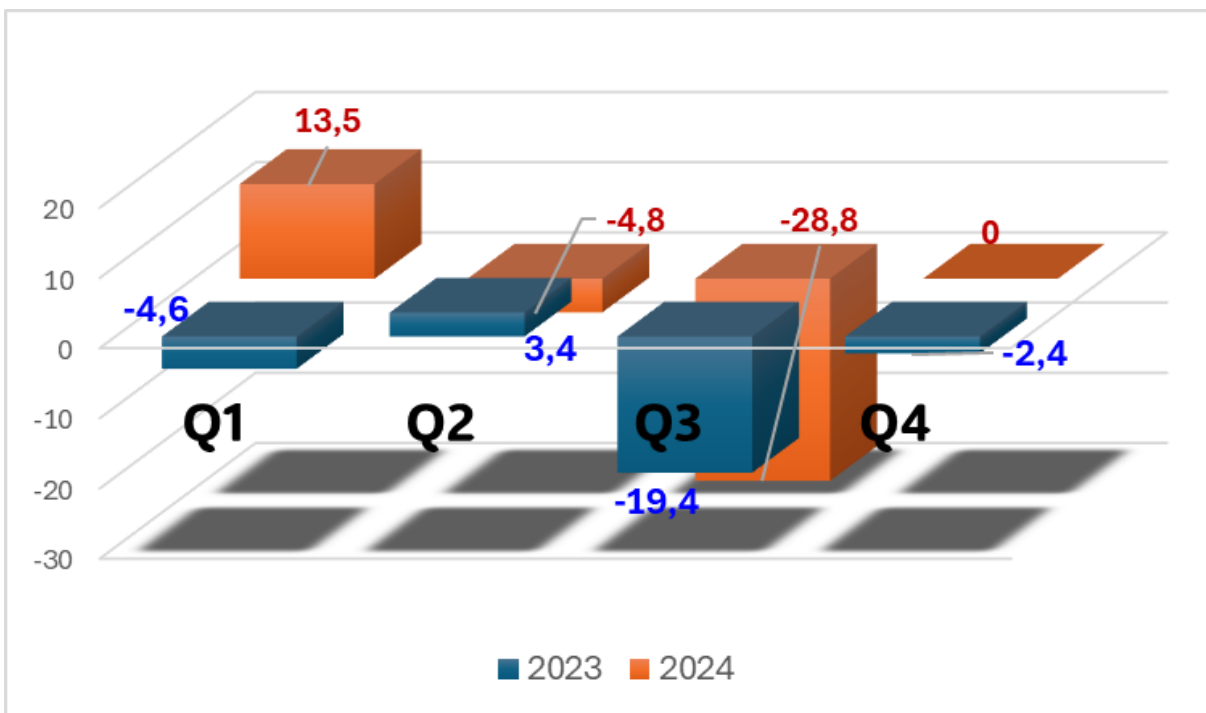
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## 5.1.2 SOUTH AFRICA'S ECONOMIC GROWTH TRENDS & AGRICULTURE

### 5.1.2.1 South Africa's Economic Growth Rates and Agricultural Trends

During 2023, the sector declined in the three (3) quarters, with a notable and positive growth only experienced in quarter 2 of 2023. This was subsequently followed by the decline in the two quarters of 2024, with agricultural value-added shrinking in five of the seven quarters of 2023 and 2024.

**Figure 1.2: Agriculture Sector Value Added: 2023-2024**

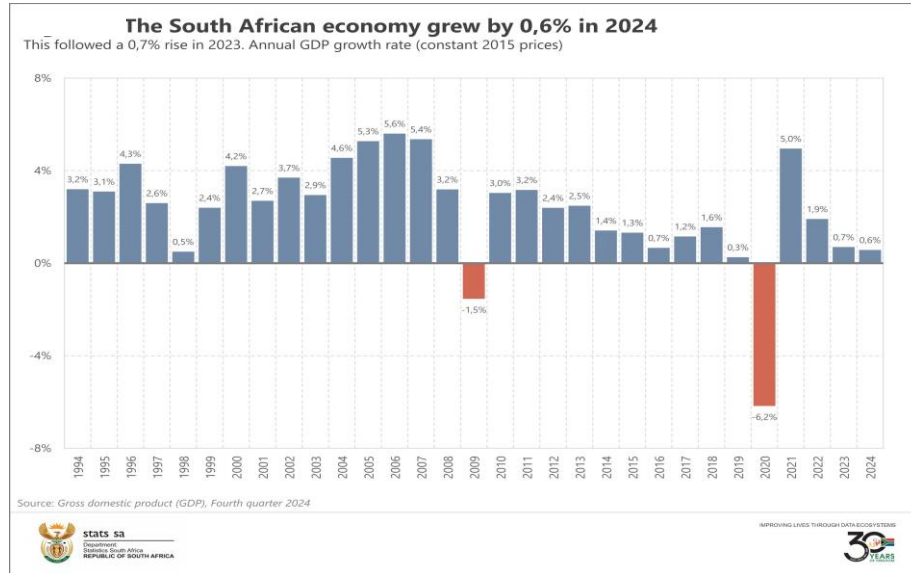


Source: Stats SA, Gross Domestic Product (GDP), 3<sup>rd</sup> Quarter 2024

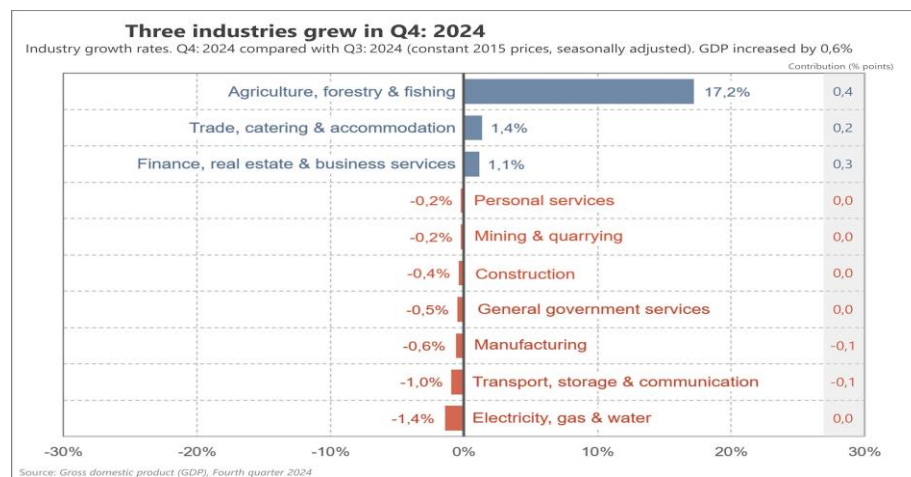
The decrease observed was attributed to the decrease in economic activities reported for field crops, whilst the highest positive contribution of the sector was recorded in quarter 1 of 2024 with the highest negative contribution being noted in quarter 3 of 2024.

Annually, the GDP grew by 0,6% in 2024 in comparison to the prior year 2023. Agriculture had the most significant positive impact on GDP growth on the supply side of the economy.

**Figure 1.3: South Africa Gross Domestic Products (GDP) Growth Rate in Q4 of 2024**



**Figure 1.4: Industry Gross Domestic Products (GDP) Growth Rate in Q4 of 2024**

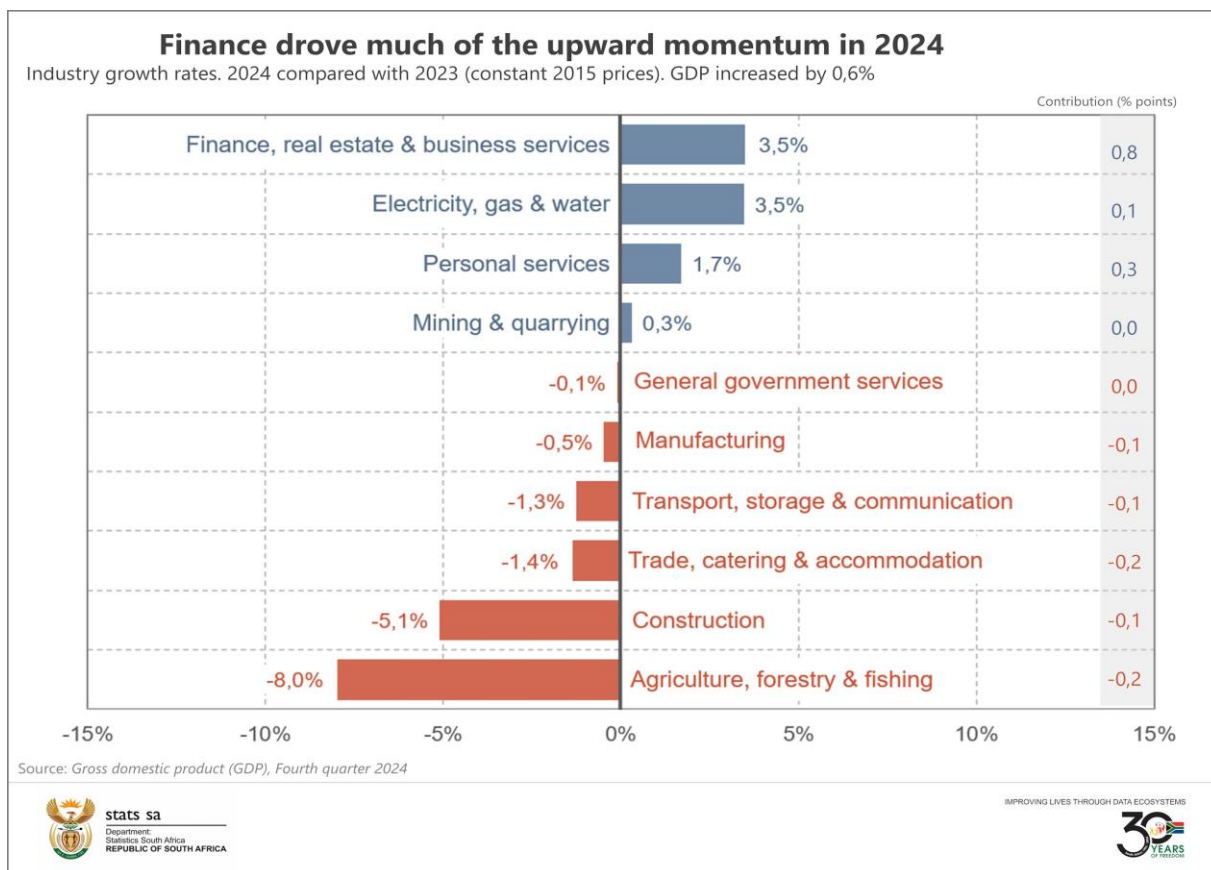


Source: Stats SA, Gross Domestic Product (GDP), 4<sup>th</sup> Quarter 2024

Following contraction of 0,1% in Q3 of 2024, SA GDP expanded by 0,6% in Q4 (Oct–Dec), with growth led by Agriculture, Finance & Trade on supply (production) side of the economy, whilst Households spending resulted in growth on the demand (expenditure) side. Following a sharp decline in Q3, the industry rebounded by 17,2%, lifting GDP growth by 0,4 of a percentage point as depicted in the above Figure, mainly due to a rise in the production of field crops and animal products.

The finance industry was the notable bright spot, pushing GDP growth higher by 0,8 of a percentage point. Electricity, gas & water, personal services and mining also expanded in 2024. On the downside, agriculture and trade were the most significant drags on growth.

**Figure 1.5: Industry Growth Rates 2024 vis-à-vis 2023**



Source: Stats SA, Gross Domestic Product (GDP), 4<sup>th</sup> Quarter 2024

## 5.1.3 NORTH WEST PROVINCE ECONOMIC GROWTH TRENDS & AGRICULTURE

### 5.1.3.1 North West Province Population and Sector Contribution to National GDP

According to the Stats-SA Census 2022, the North West Province has a population of approximately 3.8 million people, with most of the population residing in urban areas such as Rustenburg [Bojanala Platinum District], Klerksdorp and Potchefstroom [Dr Kenneth-Kaunda District]. Dynamics of the South African economy measured by Gross Domestic Product (GDP) indicates that the North West Province is the least contributor to the economy, with an economic growth rate below the national average (0,6% & 1,9% respectively). The economy of the province is largely driven by mining, agriculture, and tourism. The province is home to some of the world’s largest platinum mines and it is also known for its wildlife reserves and national parks.

Figure below indicates that the total population size of North West Province has increased noticeably from 2,7 million in 1996 to 3,8 million in 2022. Province grew by 0,3million people between years 2011 & 2022, and covers 104 882Km<sup>2</sup>, equating to 8,6% of South African total land area. Comparatively, the provincial population growth rates showed a significant decline with a rate of 1,8% to 0,8% respectively.

**Table 1.1: Population distribution per Province [Stats-SA Census 2022]**

Province	Population				Growth rates		
	Census 1996	Census 2001	Census 2011	Census 2022	1996-2001	2001-2011	2011-2022
Western Cape	3 956 875	4 524 335	5 822 734	7 433 020	2,7	2,5	2,4
Eastern Cape	6 147 244	6 278 651	6 562 053	7 230 204	0,4	0,4	0,9
Northern Cape	1 011 864	991 876	1 145 861	1 355 945	-0,4	1,4	1,6
Free State	2 633 504	2 706 775	2 745 590	2 964 412	0,5	0,1	0,7
KwaZulu-Natal	8 572 302	9 584 129	10 267 300	12 423 907	2,2	0,7	1,9
<b>North West</b>	<b>2 726 828</b>	<b>2 982 064</b>	<b>3 509 953</b>	<b>3 804 547</b>	<b>1,8</b>	<b>1,6</b>	<b>0,8</b>
Gauteng	7 834 620	9 390 528	12 272 263	15 099 423	3,6	2,7	2,0
Mpumalanga	3 124 203	3 365 957	4 039 939	5 143 324	1,5	1,8	2,3
Limpopo	4 576 133	4 995 462	5 404 868	6 572 721	1,8	0,8	1,9
<b>South Africa</b>	<b>40 583 573</b>	<b>44 819 778</b>	<b>51 770 560</b>	<b>62 027 503</b>	<b>2,0</b>	<b>1,4</b>	<b>1,8</b>

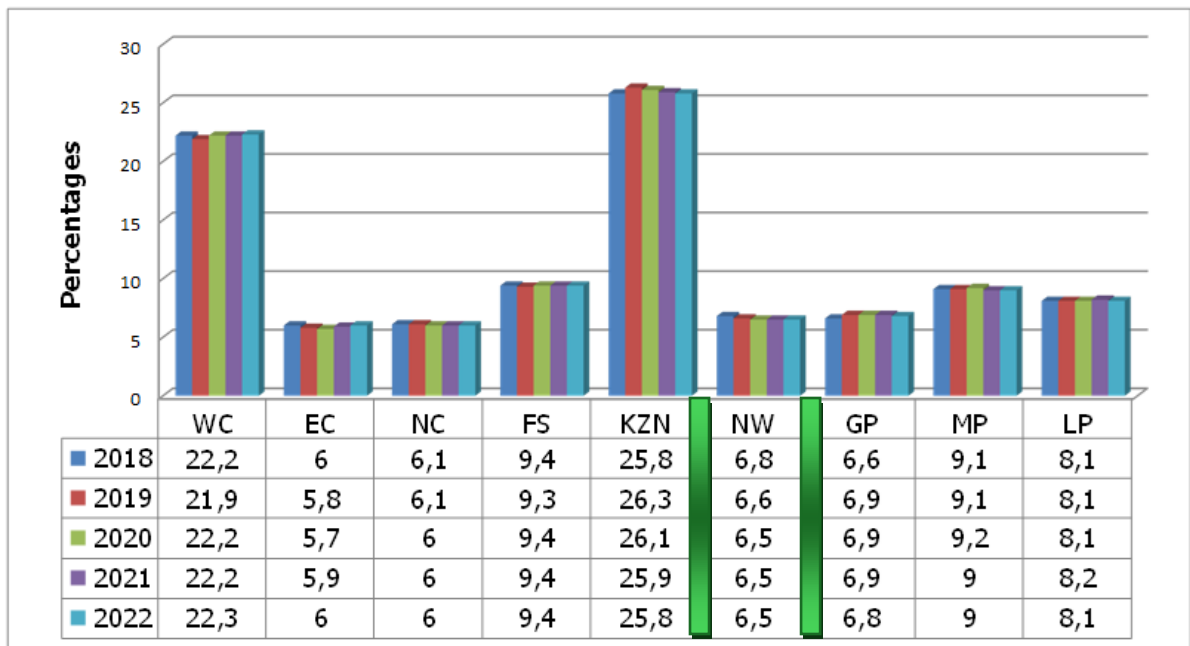
Source: Census 1996, 2001, 2011 & 2022

Meanwhile, during first quarter of 2024, Consumer Price Inflation (CPI) decreased slightly to an average 5.4% compared to 5.5% in the last quarter of 2023. On year-to-year basis the CPI dropped from 7.0% in the first quarter of 2023 compared to 5.4% in same quarter of 2024, whilst Food Inflation increased slightly to an average 6.0% in the first quarter of 2024 compared to 8.8% in the last quarter of 2023.

Although agriculture was reported as the largest positive contributor in the first quarter of 2024, it was neither adequate to keep a GDP growth in the positive territory. However, the industry expanded by 13,5% following a decline of 2.4% in the last quarter of 2023, after being primarily supported by higher production volumes in horticulture and livestock, better terms of trade in horticulture and field crops. The sector recorded a positive trade balance with a trade surplus and an increase of 20% year-on-year, owing to the decline in agricultural imports coupled with higher exported volumes and prices of agricultural commodities.

Between the years 2018 and 2022, the sector showed a significant contribution towards the national GDP in comparison to other provinces in the country, as follows:-

**Figure 1.6: Agriculture contribution to National GDP: NW vis-à-vis other Provinces [2018 – 2022]**



Source: DALRRD Macro-Economic Quarterly Report

The North West Province was one of the least contributors to the national GDP for the period 2018-2022, sitting at number 6<sup>th</sup>, followed by the Gauteng Province, the Northern and the Eastern Cape as the last contributor sitting at number 9<sup>th</sup>, with the Western Cape and KZN Provinces as the lead contributors.

### 5.1.3.2 North West Province Population & Sector Contribution to Provincial GDP

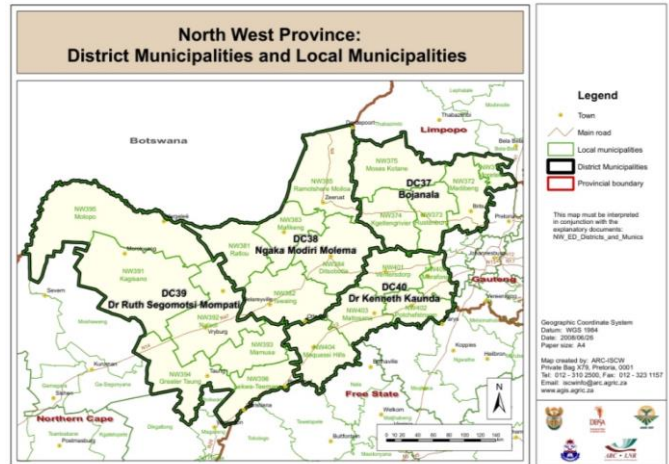
The North West Province covers 104 882Km<sup>2</sup>, equating to 8,6% of South African total land area which is

**Table 1.2: Geographical land area distribution per Province**

Province name	Provincial code	Area in square kilometres 2011	Area in square kilometres 2018
Western Cape	1	129 462	129 462
Eastern Cape	2	168 966	168 966
Northern Cape	3	372 889	372 889
Free State	4	129 825	129 825
KwaZulu-Natal	5	94 361	94 361
North West	6	104 882	104 882
Gauteng	7	18 178	18 178
Mpumalanga	8	76 495	76 495
Limpopo	9	125 754	125 754
Total		1 220 813	1 220 813

Source: Stats-SA Census Report 2022

divided into the Four (4) District Municipalities.



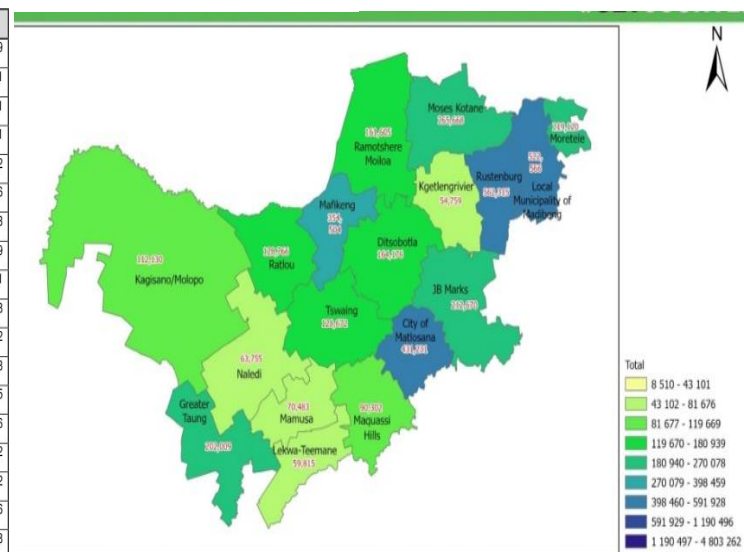
Source: GIS Maps, North West Province

The Province's districts are sub-divided into Eighteen (18) Local Municipalities, with Dr Ruth Segomotsi Mompoti being the biggest district that covers approximately 41.4 % of the province land area, followed by Ngaka Modiri Molema 28.8%, least smallest being Dr Kenneth Kaunda which covers 15% of its area. NW is reported as the 7<sup>th</sup> most populated province in SA and has maintained the status quo since 1996.

**Table 1.3: List of 18 Local Municipalities in NW Province [Census 2022]**

PROVINCE	CATEGORY	CAT_B	MUNICNAME	DISTRICT	DISTRICT_NAME	AREA KM <sup>2</sup>
NW	B	NW371	Moretele	DC37	Bojanala	1 497,9
NW	B	NW372	Local Municipality of Madibeng	DC37	Bojanala	3 720,1
NW	B	NW373	Rustenburg	DC37	Bojanala	3 416,1
NW	B	NW374	Kgetlengrivier	DC37	Bojanala	3 973,1
NW	B	NW375	Moses Kotane	DC37	Bojanala	5 726,2
NW	B	NW381	Ratou	DC38	Ngaka Modiri Molema	4 883,6
NW	B	NW382	Tswaing	DC38	Ngaka Modiri Molema	5 885,3
NW	B	NW383	Mahikeng	DC38	Ngaka Modiri Molema	3 645,9
NW	B	NW384	Disobolla	DC38	Ngaka Modiri Molema	6 387,1
NW	B	NW385	Ramotshere Moiloa	DC38	Ngaka Modiri Molema	7 322,8
NW	B	NW392	Naledi	DC39	Dr Ruth Segomotsi Mompoti	7 032
NW	B	NW393	Mamusa	DC39	Dr Ruth Segomotsi Mompoti	3 603,3
NW	B	NW394	Greater Taung	DC39	Dr Ruth Segomotsi Mompoti	5 636,5
NW	B	NW396	Lekwa-Teemane	DC39	Dr Ruth Segomotsi Mompoti	3 653,6
NW	B	NW397	Kagisano/Molopo	DC39	Dr Ruth Segomotsi Mompoti	23 827,2
NW	B	NW403	City of Mafosana	DC40	Dr Kenneth Kaunda	3 602,2
NW	B	NW404	Maquassi Hills	DC40	Dr Kenneth Kaunda	4 670,6
NW	B	NW405	JB Marks	DC40	Dr Kenneth Kaunda	6 398

**Figure 1.7: Population Distribution per Local Municipality [Census 2022]**



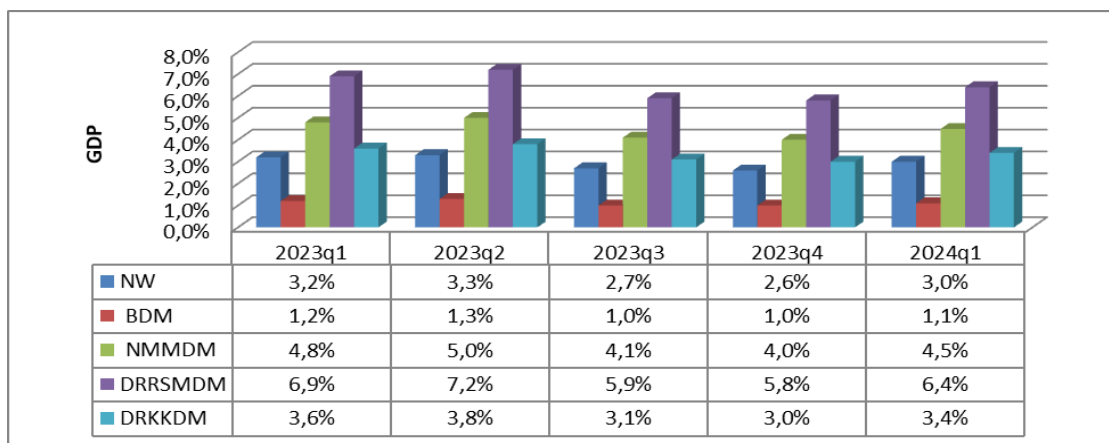
Source: Stats-SA Census Report 2022

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In light of the above statistical data per district and local municipality level, below is the figure depicting agricultural sector contribution across different districts municipalities in the North West Province, during the period between Quarter 1 of 2023 and Quarter 1 of 2024. Percentages reflect relative contribution of agriculture to the economy in each district municipality. At a provincial level, agriculture sector consistently contributed between 2.6% and 3.3% to the province's GDP during this period, with fluctuations over various quarters, and with the highest contribution occurring in Quarter 2 of 2023, where the sector's share peaked at 3.3%.

**Figure 1.10: Gross Domestic Products [GDP] contribution per District, 2024**



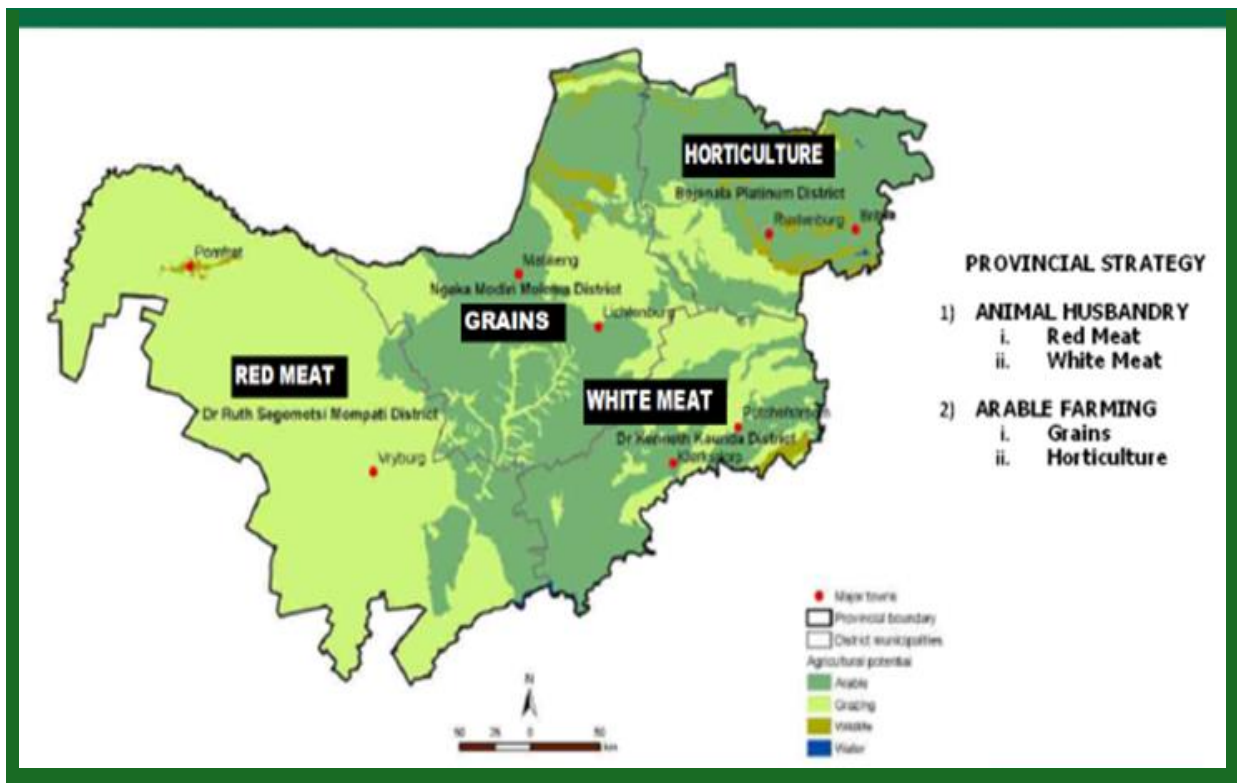
Source: South Africa Regional explorer, NW Provincial Treasury, Macro-Economic Analysis, October

Dr. Ruth Segomotsi Mompati District Municipality (DrRSM) experienced the most prominent agricultural contributions, followed by Ngaka Modiri Molema District Municipality (NMMD) with an average of 6.4%, and 4.5%, respectively for Quarter 1 of 2024. Bojanala District Municipality (BDM) experienced a more moderate contribution, generally ranging from 1.0% to 1.3%. Overall, the agricultural sector displayed variability, influenced by factors such as climate conditions, crop cycles, and regional agricultural practices, with the most substantial economic contributions originating from Dr. Ruth Segomotsi Mompati. This variation reflects the differing importance of agriculture across the province, with some areas playing a significantly larger role in their local economies than others.

### 5.1.3.5 Agricultural Ecological Zones in the North West Province, per District

The figure below depicts that the province is categorized into four (4) Agricultural Ecological Zones across the districts, as per the Provincial Refocusing Sector Strategy. Dr. Ruth Segomotsi Mompati district and Dr. Kenneth Kaunda district are practicing animal husbandry and categorized under the Red Meat and White Meat Producers respectively, whilst the Ngaka Modiri Molema and Bojanala districts are classified as Grain and Horticulture Producers.

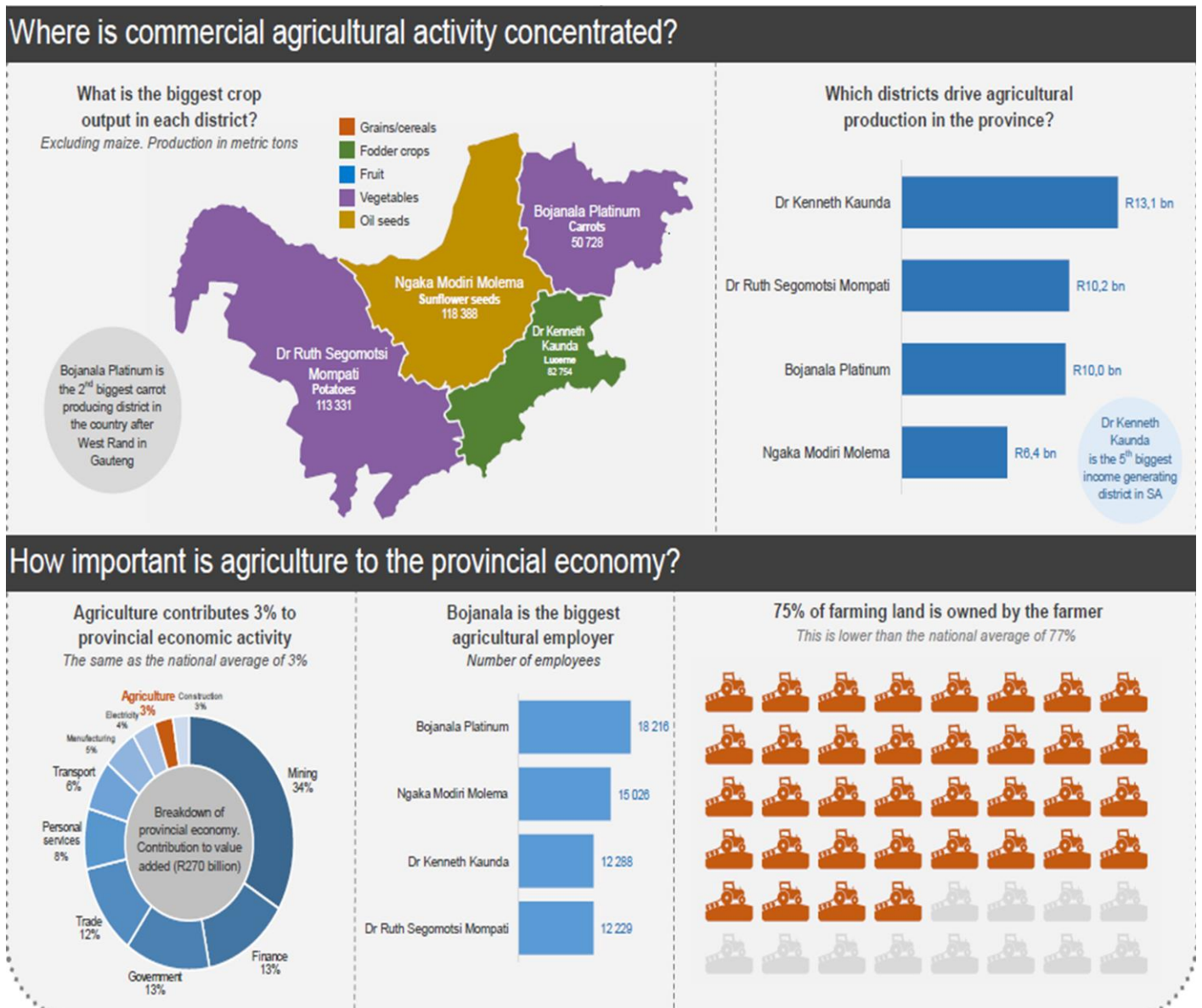
**Figure 1.11:** Agro-Ecological Zones in the North West Province, per District



Source: DALRRD Macro-Economic Agricultural Overview Report & AAMP

### 5.1.3.3 Agriculture Sector Commodities and Corridors in the North West Province

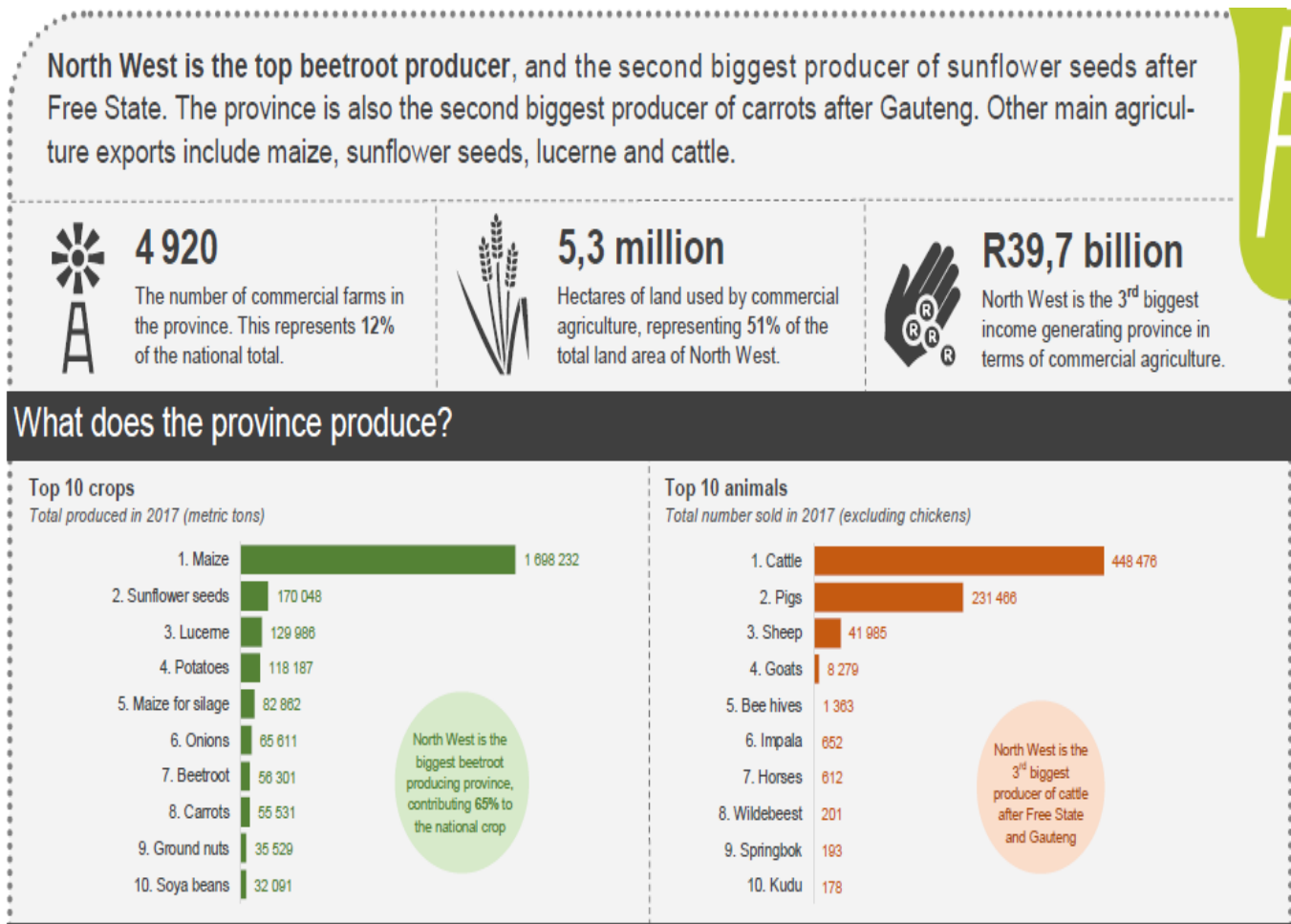
**Figure 1.12: Sector contribution towards Provincial Economy, per Commodity, per District**



Source: DALRRD Macro-Economic Agricultural Overview Report & AAMP

### 5.1.3.4 Agriculture Sector Priority Commodities and Corridors in the NW Province [in line with the Agricultural Agro-Processing Master Plan - AAMP]

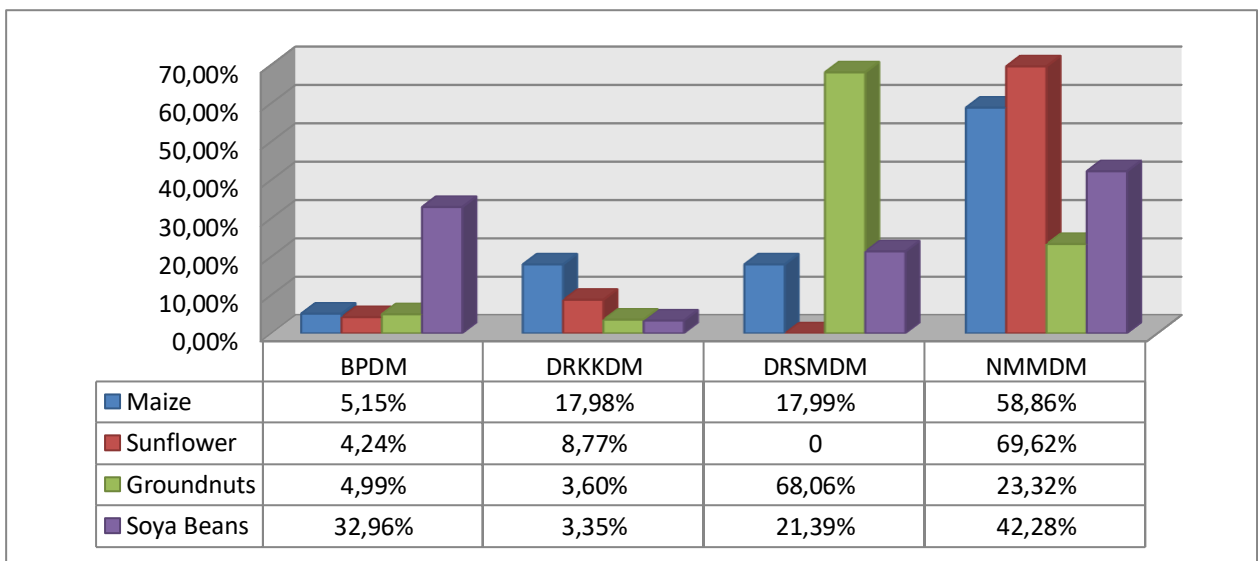
**Figure 1.13: Sector contribution per Commodity, in line with AAMP**



Source: DALRRD Macro-Economic Agricultural Overview Report & AAMP

### 5.1.3.5 Grain [Crops] Commodity Share by District Municipality

**Figure 1.14: Grain [Crops] Commodity Share per District Municipality**



Source: Stats-SA Census of Commercial Agriculture, 2017

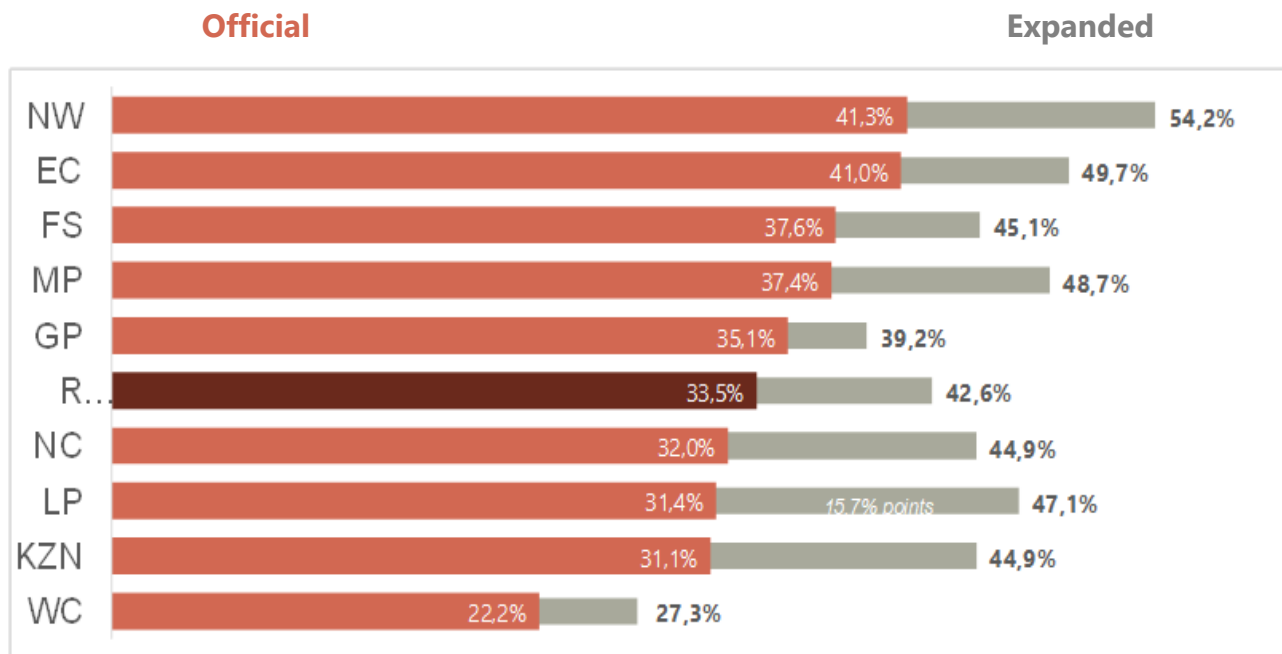
The Graph depicts that within the province, Ngaka Modiri Molema is the top most producer of the Grain Crops in the province, followed by Dr Ruth Segomotsi Mompati and Dr Kenneth-Kaunda respectively, with the least producer being the Bojanala District.

Meanwhile Groundnuts are produced mostly in Dr Ruth Segomotsi Mompati, followed by Ngaka Modiri Molema and Bojanala, with Dr Kenneth-Kaunda being the least producer.

## 5.1.4 NW PROVINCE SOCIO-ECONOMIC TRENDS & ACCESS TO FOOD

### 5.1.4.1 Unemployment Rate in the North West Province

**Figure 1.15:** Provincial Unemployment Rate : Q2 of 2024

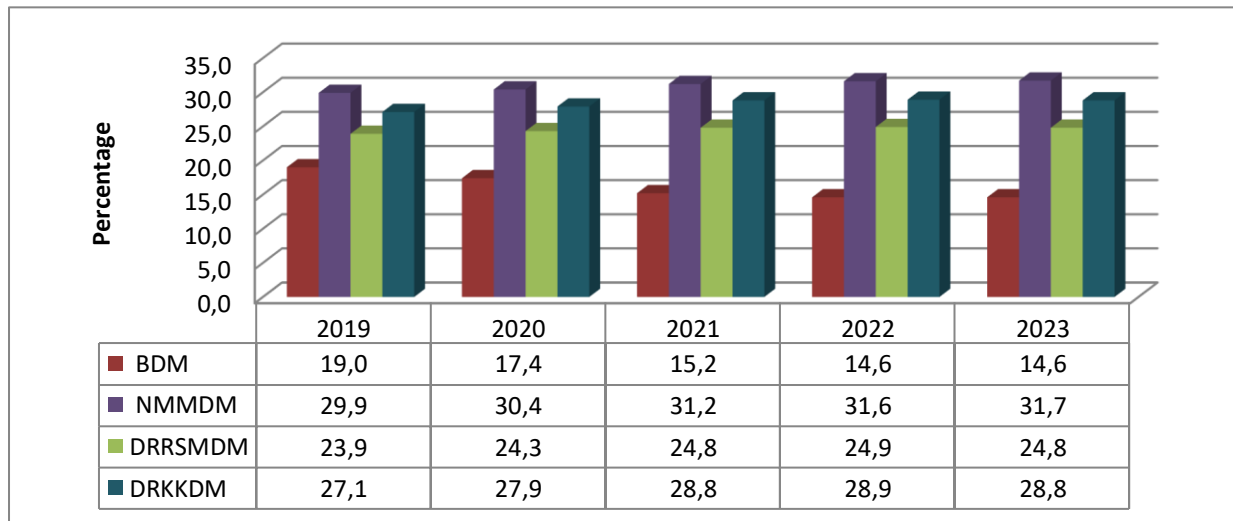


Source: Quarterly Labour Force Survey, Q2 of 2024

The figure demonstrates that North-West Official unemployment rate stands at 41.3% with Expanded unemployment rate of 54.2% recorded during second quarter of 2024. The provincial unemployment rate is highest compared to other provinces, with Western Cape Province recording the lowest unemployment rate. The province has about 54% of Youth (15-34) that are Not in Education or Training (NEET). With notable high levels of unemployment in the province, there is a need for a total overhaul over the MTDP 5year cycle, in ensuring that there is a faster economic growth that will create more jobs and reduce inequality, poverty and unemployment, towards meeting the NDP Vision 2030 goals and related targets.

### 5.1.4.2 Agriculture Sector Employment Contribution in the North West Province

**Figure 1.16: Agriculture Sector Employment contribution per District**



Source: South Africa Regional Explorer, NW Provincial Treasury Macro-Economic Analysis October 2024

The figure shows that Ngaka Modiri Molema District Municipality (NMMDM) consistently recorded the highest share of employment in agriculture, with a steady increase from 29.9% in 2019 to 31.7% in 2023. This district benefits from its vast arable land and farming. Inversely, Bojanala District Municipality (BDM) recorded the lowest employment figures, reflecting limited agricultural activities or alternative dominant industries [i.e.: competition from industrial sectors].

Similarly, Dr Ruth Segomotsi Mompati District Municipality (DRRSMDM) has demonstrated moderate agricultural employment levels. Dr Kenneth Kaunda District Municipality (DRKKDM), while largely urbanized, maintains its agricultural relevance being the second district municipality with the highest share of employment in agriculture. The province agriculture sector holds potential for growth if supported by initiatives that promote sustainable farming practices, modernized infrastructure, and investment in agro-processing industries with inherent multiplier effect on job creation.

### 5.1.4.3 Poverty Indicators, per District [North West Province]

**Table 1.4: Key Socio-Economic Indicators: NW Province, per District Municipality**

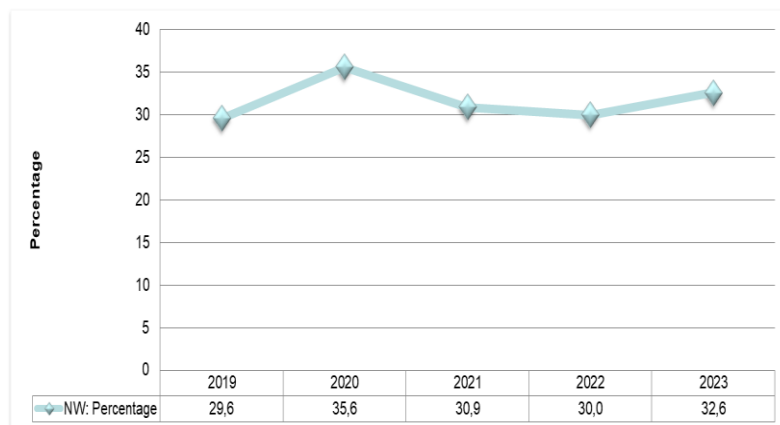
POVERTY INDICATORS		NW Province	Bojanala	Ngaka Modiri Molema	Dr RSM	Dr Kenneth-Kaunda
<b>Demographics</b>	Total Population	4 157 327	1 957 447	915 737	475 612	806 000
	% Share of Region	6,6	42,6	24,6	13,3	19,2
	Population Growth Rate (%)	0,8	0,7	1,0	0,9	0,5
	Number of Households (as % of Region)	100	46,6	22,6	11,6	19,3
	Average Household Size	3,3	3,1	3,6	3,8	3,3
<b>Development</b>	Human Development Index (HDI)	0,63	0,65	0,59	0,56	0,66
	Gini Coefficient	0,63	0,62	0,62	0,62	0,63
<b>Poverty Indicator</b>	People Below Food Poverty Line (as % of Region)	6,7	36,6	28,2	16,1	19,1

Source: Stats-SA Census 2022, Mid-Year Population Estimates, 2024; NWDC Economic Data Report Q1 of 2023/24]

Statistical report demonstrates that due to the highest population density in Bojanala, the district is having the highest percentage of people living below food poverty line (as % of Region) at 36,6%, followed by Ngaka Modiri Molema at 28,2%; Dr Kenneth-Kaunda District at 19,1, with Dr Ruth Segomotsi Mompoti being the least at 16,1%.

### 5.1.4.4 Households with Access to Food in the North West Province

**Figure 1.17: Percentage of Households with Access to Food in the NW Province**

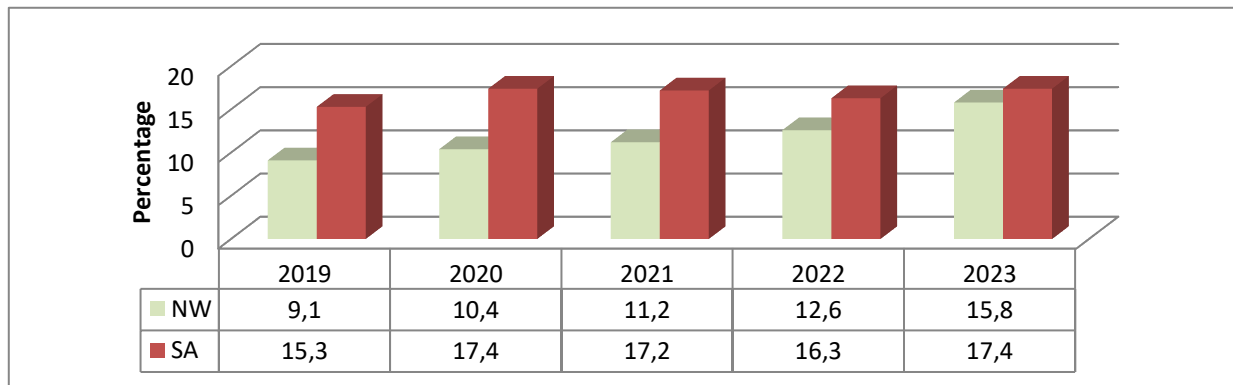


Source: Stats-SA General Household Survey [GHS-P0318, 2023]

GHS indicates that 32.6% of households in the province considered their access to food as inadequate and severely inadequate. NW is one of the provinces with food access problems identified, ranking position 8 in 2023

### 5.1.4.5 Households involved in Agricultural activities in SA and NW Province

**Figure 1.18: Percentage of Households involved in Agricultural Activities [2019-2023]**



Source: Stats-SA General Household Survey [GHS-P0318, 2023]

The Graph depicts that during 2023, only 17,4% of the South African households were involved in some sort of agricultural production activities during the reference period, with the North West Province sitting at a 15,8%.

Subsequently, the North West province recorded 3,2% increase of the households involved in some sort of agricultural activities which was the highest increase recorded in the past five years [i.e: between the period 2019 and 2023, respectively].

## 5.1.5 LAND USE MANAGEMENT IN THE NORTH WEST PROVINCE

### 5.1.5.1 Provincial Land Use Management

The North West Province is considered to be an important contributor to the Southern African food basket with an estimated 43.9% of the province categorised as arable land and approximately 17% of South Africa’s maize crop produced in the province. Over the years, government has intentionally prioritised agricultural development due to its critical role in the overall social, economic development and food & nutrition security of the province.

**Table 1.5: Land Use by Province [2017]**

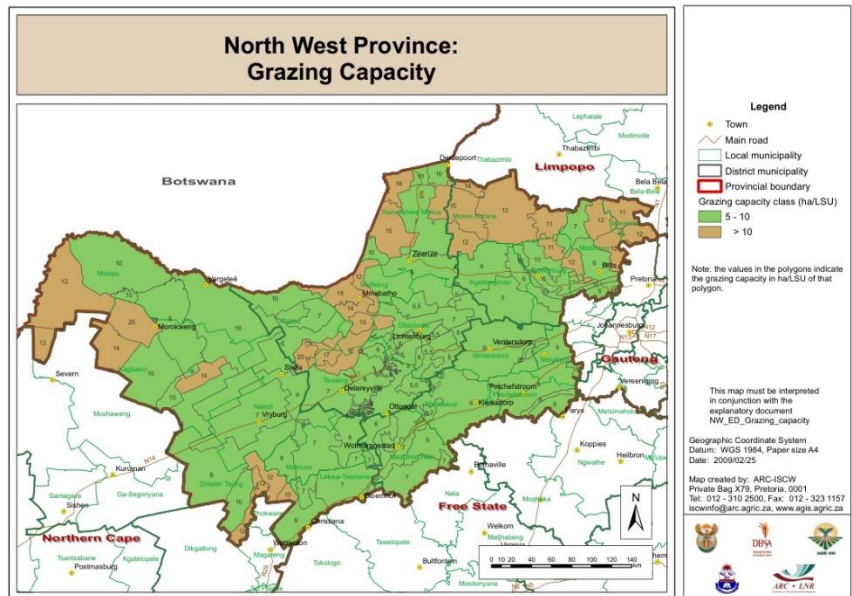
PROVINCE	Total Hectares [Ha]	Arable Land	Grazing Land	Other Land
Northern Cape	17 229 260	671 400	16 358 215	199 643
Free-State	7 636 020	2 454 122	5 161 833	20 062
Eastern Cape	5 713 528	357 810	5 266 438	89 278
<b>North West</b>	<b>5 323 682</b>	<b>1 118 509</b>	<b>3 474 878</b>	<b>730 294</b>
Western Cape	4 098 779	1 003 642	2 738 371	356 765
Mpumalanga	2 467 007	943 163	1 177 535	346 307
KwaZulu-Natal	1 843 926	524 053	917 312	402 559
Limpopo	1 722 938	361 341	1 244 477	117 119
Gauteng	385 317	180 349	943 163	7 088

Source: Stats-SA Census of Commercial Agriculture [2017]

According to Stats-SA survey, 37,9% of the total land area of South Africa (122,5 million hectares) was used for commercial agriculture, which totals 46,4 million hectares. The country’s commercial agricultural land mainly consists of grazing land (36,5 million hectares), which is used for game and livestock farming, & arable land (7,6 million hectares) used for crop production. On the basis of this background, the above Table illustrates that the largest share of the country’s commercial agricultural land is located in the NC (37,1% – 17,2 million hectares), followed by FS (16, 4% – 7,6 million hectares), the EC (12,3% – 5,7 million hectares) and subsequently the NW with 11,5% (5,3 million hectares).

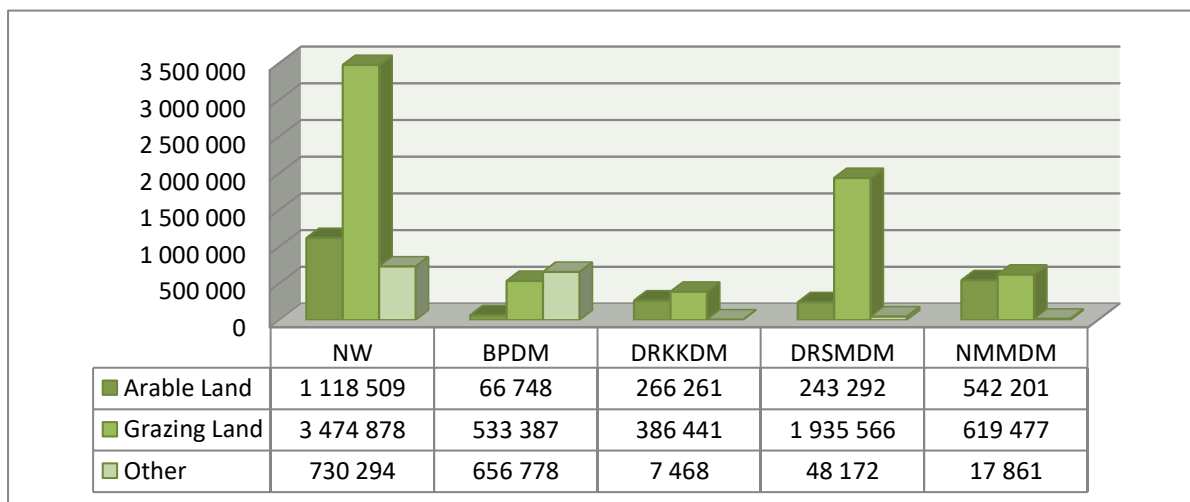
Figures below illustrates that the North West Province had about 3 474 878 grazing land, with Dr. Ruth Segomotsi Mompoti district having the largest grazing land, followed by Ngaka Modiri Molema district, Dr. Kenneth Kaunda district and Bojanala district respectively. It further shows that Ngaka Modiri Molema district had the largest arable land compared to other districts. In overall, Dr. Ruth Segomotsi Mompoti accounts for 55,7% of province’s grazing land, with Ngaka Modiri Molema having 48,5% of arable land.

**Figure 1.19: Provincial Grazing Capacity per District**



Source: GIS Maps, North West Province

**Figure 1.20: Land Use Management by Districts [North West Province, 2017]**



Source: Stats-SA Census of Commercial Agriculture [2017]

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Meanwhile, the Table below depicts that the province is a highly productive agricultural area, with 4 920 Farms (12.3%), accounting for 11.5% of the country's commercial agricultural land. Table also indicates that Dr. Ruth Segomotsi Mompoti had about 29.3 of farm units followed by the Ngaka Modiri Molema with 28.8, Dr. Kenneth Kaunda (24.5) and Bojanala with 17.4.

**Table 1.6: Number of Farms, paid Employees and Income per District**

AREA	Number of Farms/Farming Units	Number of Paid Employees	Income R'000
<b>North West Province</b>	4 920	57 751	39 726 600
<b>% Share of Region</b>	%	%	%
<b>Bojanala</b>	17,4	31,5	25,1
<b>Dr Kenneth-Kaunda</b>	24,5	21,3	33,1
<b>Dr Ruth Segomotsi Mompoti</b>	29,3	21,2	25,6
<b>Ngaka Modiri Molema</b>	28,8	26	16,2

Source: Stats-SA Census of Commercial Agriculture [2017]

## 5.1.6 POLITICAL ENVIRONMENT ON IMPLEMENTATION OF THE PLAN

The Provincial Department of Agriculture & Rural Development and the North West Province at length will be guided by the Government of National Unity [GNU] during the period of implementation of this Strategic Plan 2025/26–2029/30, under the five-years Term of the 7<sup>th</sup> Administration political leadership. Therefore, through the GNU multiple political parties, it is anticipated that the broad consensus decision making will ensure long-term stability in the agricultural policies and financing, which will ultimately benefit the farming community of the North West province. This may further unlock increased investments in agriculture, especially in climate-resilient farming; agro-processing and rural entrepreneurship, thereby enhancing inclusive local economy and transformation in the province. The GNU thus provides opportunity for collaborations and sustainable agricultural growth.

## 5.2 INTERNAL ENVIRONMENT ANALYSIS

### 5.2.1 DEPARTMENTAL SWOT ANALYSIS

#### 5.2.1.1 Strengths, Weaknesses, Opportunities and Threats

Strengths	Weaknesses
<ul style="list-style-type: none"> <li>❑ <b>Rich natural resources:</b> the province has extensive arable land and diverse agricultural resources, supporting variety of crops &amp; livestock</li> <li>❑ <b>Established agricultural infrastructure:</b> existing infrastructure for farming &amp; agro-processing which provides a foundation for further development</li> <li>❑ <b>Strategic location:</b> proximity to major markets and export routes facilitates trade and distribution of agricultural products</li> <li>❑ <b>Government support programmes</b> - availability of governmental initiatives [i.e: funding for Emerging farmers &amp; rural development programmes</li> </ul>	<ul style="list-style-type: none"> <li>❑ <b>High Dependence on Government Support:</b> Many small-scale farmers heavily rely on government subsidies, affecting sustainability</li> <li>❑ <b>Infrastructure Deficits:</b> Rural areas face challenges with inadequate infrastructure, incl. roads, irrigation systems &amp; storage facilities</li> <li>❑ <b>Skills Shortages:</b> There is lack of technical skills &amp; knowledge among farmers, limiting productivity and innovation</li> <li>❑ <b>Land Tenure Issues:</b> Unresolved land ownership &amp; tenure disputes hinder agricultural investment and long-term planning</li> </ul>
Opportunities	Threats
<ul style="list-style-type: none"> <li>❑ <b>Agri-technology adoption:</b> use modern technology (e.g.: precision farming, irrigation innovations) can improve productivity &amp; resource management</li> <li>❑ <b>Growing demand for organic and sustainable products:</b> shifting consumer preferences toward organic and sustainable agricultural products create new market opportunities</li> <li>❑ <b>Expansion of Agro-processing:</b> adding value through processing agricultural products locally can boost economic growth and create jobs</li> <li>❑ <b>Climate-resilient crop development:</b> investing in climate-resilient crops and farming practices can help mitigate the effects of climate change</li> </ul>	<ul style="list-style-type: none"> <li>❑ <b>Climate change and environmental risks:</b> increasing frequency of droughts, floods, and other climate-related events pose significant risks</li> <li>❑ <b>Market volatility:</b> fluctuations in prices for agricultural commodities can impact the financial stability of farmers</li> <li>❑ <b>Pests and diseases:</b> outbreaks of pests and animal diseases threaten crop yields and livestock health</li> <li>❑ <b>Water scarcity:</b> limited water resources and competition for water use present challenges for sustainable agricultural practices</li> </ul>

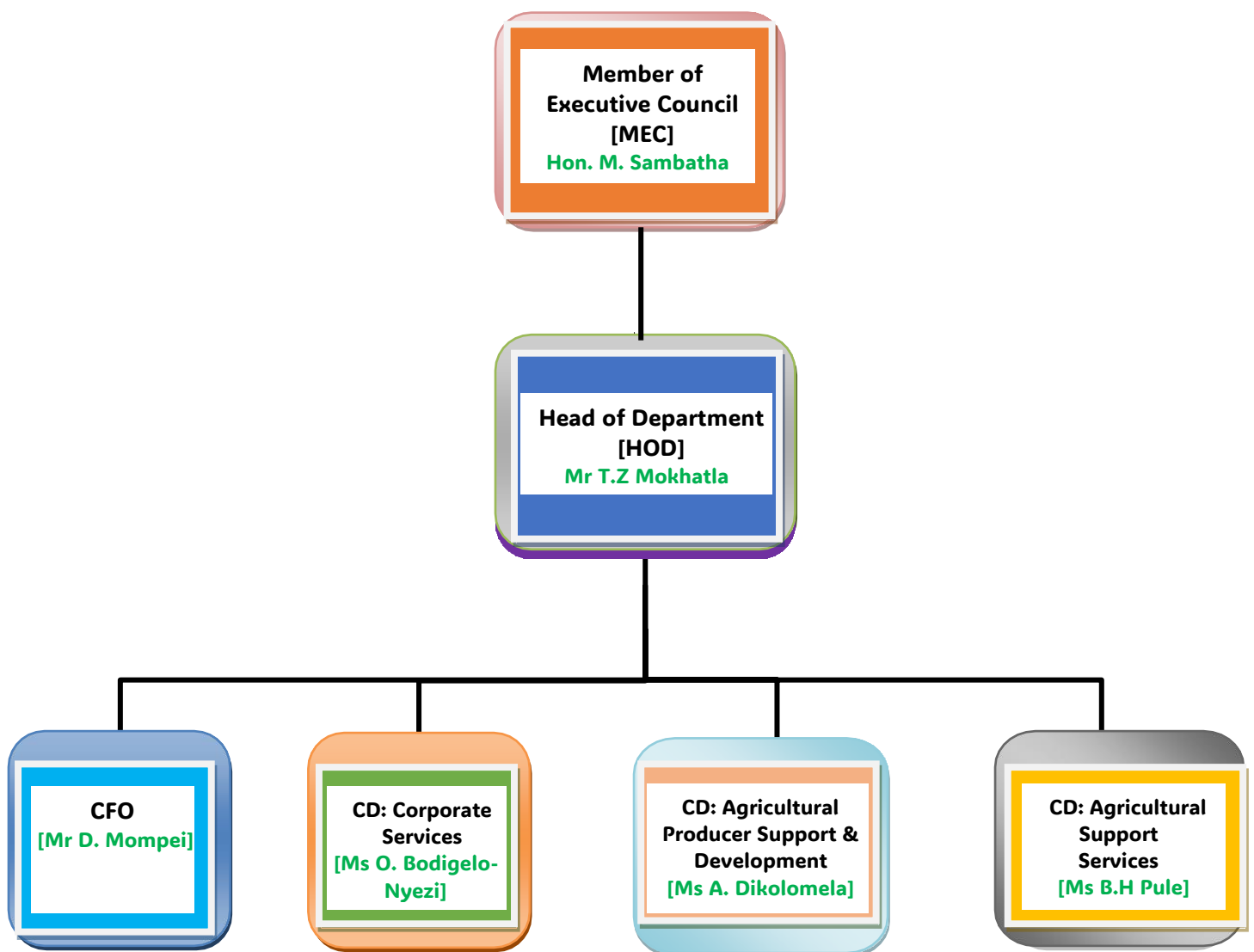
### 5.2.1.2 Most critical Sector Challenges & Mitigation Strategies for the next Five-Years

SECTOR CHALLENGES	IMPLICATIONS	MITIGATION STRATEGIES [Outcome Indicators for next 5Years]	
		Outcomes	Outcome Indicators
<b>Climate change adaptation &amp; mitigation</b>	<ul style="list-style-type: none"> <li>Addressing impact of climate change through resilient farming practices, water management, and sustainable resource use</li> </ul>	<ul style="list-style-type: none"> <li>Accelerated growth of strategic industrial and labour-intensive sectors <b>[MTDP Priority 1]</b></li> </ul>	<ul style="list-style-type: none"> <li>No. of Farmers implementing <b>climate-smart agriculture</b> using Conservation Agriculture (CA) practises &amp; technologies</li> <li>Disaster <b>risk reduction Strategy</b> developed and implemented for agricultural sustainability</li> <li>Disaster risk reduction <b>Awareness Campaigns</b> conducted</li> </ul>
<b>Infrastructure development</b>	<ul style="list-style-type: none"> <li>Upgrading and expanding the agricultural infrastructure, such as Irrigation Systems, storage facilities &amp; rural road networks</li> </ul>	<ul style="list-style-type: none"> <li>Accelerated growth of strategic industrial and labour-intensive sectors <b>[MTDP Priority 1]</b></li> </ul>	<ul style="list-style-type: none"> <li>Revitalisation of the <b>Taung Irrigation Scheme</b></li> <li>Operationalisation of the <b>Kgora Farmer Training Centre</b> as a Trading Entity</li> <li>01 Provincial <b>AgriHUB</b> established and operationalised</li> </ul>
<b>Market access &amp; value chain development</b>	<ul style="list-style-type: none"> <li>Improving access to markets and strengthening agricultural value chains to ensure that farmers can sell their products at fair prices</li> </ul>	<ul style="list-style-type: none"> <li>Accelerated growth of strategic industrial and labour-intensive sectors <b>[MTDP Priority 1]</b></li> </ul>	<ul style="list-style-type: none"> <li>No. of Agri-Businesses <b>accessing the formal markets</b></li> </ul>
<b>Skills development &amp; capacity building</b>	<ul style="list-style-type: none"> <li>Enhancing technical skills &amp; knowledge among farmers &amp; agricultural workers to improve productivity</li> </ul>	<ul style="list-style-type: none"> <li>Skills for the Economy <b>[MTDP Priority 2]</b></li> </ul>	<ul style="list-style-type: none"> <li>No. of <b>Women, Youth &amp; Persons with Disabilities [PWD]</b> participating in the Agricultural Skills Development Programmes</li> </ul>

SECTOR CHALLENGES	IMPLICATIONS	MITIGATION STRATEGIES [Outcome Indicators for next 5Years]	
		Outcomes	Outcome Indicators
<b>Land Reform &amp; Tenure security</b>	<ul style="list-style-type: none"> <li>Resolving land ownership issues and ensuring secure land tenure to encourage investment and sustainable farming in the province</li> </ul>	<ul style="list-style-type: none"> <li>Accelerated growth of strategic industrial and labour-intensive sectors <b>[MTDP Priority 1]</b></li> </ul>	<ul style="list-style-type: none"> <li><b>Collaboration with DALRRD</b> on Land Reform &amp; Tenure Security through signing of an Memorandum of Agreement [MOU]</li> </ul>
<b>Water resource management</b>	<ul style="list-style-type: none"> <li>Ensuring sustainable water use and developing strategies to cope with water scarcity</li> </ul>	<ul style="list-style-type: none"> <li>Accelerated growth of strategic industrial and labour-intensive sectors <b>[MTDP Priority 1]</b></li> </ul>	<ul style="list-style-type: none"> <li><b>Collaboration with DWS</b> on management and use of Water in the province through signing of an Memorandum of Agreement [MOU]</li> </ul>
<b>Pest &amp; Disease Management</b>	<ul style="list-style-type: none"> <li>Implementing effective pest and disease control measures to protect <b>Crops</b> and <b>Livestock</b> from emerging threats</li> </ul>	<ul style="list-style-type: none"> <li>Accelerated growth of strategic industrial and labour-intensive sectors <b>[MTDP Priority 1]</b></li> </ul>	<ul style="list-style-type: none"> <li>No. of Surveys on uptake for Early Warning information conducted</li> <li>No. of Awareness Campaigns on Disaster Risk reduction conducted</li> <li>No. of Visits to Epidemiological units for Veterinary <b>[Livestock]</b> interventions in line with the Animal Diseases Act 35 of 1984</li> <li>Number of Samples collected for targeted Animal <b>[Livestock]</b> disease surveillance in line with the Animal Diseases Act 35 of 1984</li> </ul>

## 5.2.2 DEPARTMENTAL ORGANIZATIONAL STRUCTURE

The department is currently in an ongoing process to review the existing Startup structure [i.e: in operation since October 2020] towards the ideal “**Fit-for-Purpose**” and consultations engagement are at an advanced stage, with an anticipation for implementation in the new 2025/26 financial year. The existing operating structure is comprised as follows:-



### 5.2.3 DEPARTMENTAL PROGRAMME BUDGET STRUCTURE

The current departmental Programme Budget Structures are aligned to the existing Departmental Organizational Structure; Financial & Non-Financial Performance Plans and subsequently aligned to the Provincial & National Treasury Guidelines on Programme Budget Structures coupled with implementation of Customized Sector Indicators and Outputs to be implemented during the planning cycle, until such have been reviewed and adopted accordingly.

PROGRAMMES		SUB-PROGRAMMES	
<b>PROG 1</b>	<b>Administration</b>	<b>1.1</b>	Office of the MEC
		<b>1.2</b>	Senior Management
		<b>1.3</b>	Corporate Services
		<b>1.4</b>	Financial Management
		<b>1.5</b>	Communication Services
<b>PROG 2</b>	<b>Sustainable Resource Use and Management</b>	<b>2.1</b>	Agricultural Engineering Services
		<b>2.2</b>	Landcare
		<b>2.3</b>	Land Use Management
		<b>2.4</b>	Disaster Risk Reduction
<b>PROG 3</b>	<b>Agricultural Producer Support &amp; Development</b>	<b>3.1</b>	Producer Support & Development
		<b>3.2</b>	Extension Services
		<b>3.3</b>	Food Security

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PROGRAMMES		SUB-PROGRAMMES	
PROG 4	Veterinary Services	4.1	Animal Health
		4.2	Veterinary International Trade Facilitation
		4.3	Veterinary Public Health
		4.4	Veterinary Diagnostic Services
		4.5	Veterinary Technical Support Services
PROG 5	Research & Technology Development Services	5.1	Agricultural Research
		5.2	Technology Transfer Services
		5.3	Research Infrastructure Support Services
PROG 6	Agricultural Economics Services	6.1	Production Economics & Marketing Support
		6.2	Agro-Processing Support
		6.3	Macro-Economic Support
PROG 7	Agricultural Education and Training	7.1	Higher Education and Training
		7.2	Agricultural Skills Development
PROG 8	Rural Development	8.1	Rural Development Coordination
		8.2	Social Facilitation

## 5.2.4 REFLECTION ON DEPARTMENT GOVERNANCE & INTERNAL CAPACITY

### 5.2.4.1 Departmental Regulatory Audits Outcomes for the past Five-Years

The departmental audit outcomes for the duration of the past five years of the Medium Term Strategic Framework [MTSF] 2019/20 – 2024/25 [as amended], is as follows:-

FINANCIAL YEAR	2019/20	2020/21	2021/22	2022/23	2023/24
AUDIT OUTCOME	Qualified	Qualified	Unqualified	Unqualified	Unqualified

The above tables depicts that the department received an unqualified audit opinion with material findings for the prior year 2023/24 financial year performance audit. Improvement of audit outcomes has been observed over the 2021/22 financial year; 2022/23 and 2023/24 financial years respectively vis-à-vis the previous years audit outcomes. The Department strives to strengthen its internal control processes towards improved audit outcomes.

Furthermore, the department continues to monitor audit findings recommendations and/or resolutions of the implemented Post Audit Action Plan [PAAP] which is comprised of both financial and non-financial related matters reported across all programmes. This is further assisted by the simultaneous processes conducted by Provincial Internal Audit (PIA) on a quarterly basis to assess the state of readiness of the department towards improved audit outcomes & clean audit, whilst improving on reliability, completeness and accuracy of data.

Subsequent to this, the Department developed a Culture Shift Framework, in line with the Auditor-General [AGSA]’s recommendations in ensuring tangible impact on service delivery across the public sector through implementation of organizational culture interventions, with emphasis on accountability; transparency; performance and integrity across department.

#### 5.2.4.2 Internal Human Resources Capacity to deliver on Departmental mandate

To deliver on its mandate, department continued with the use of the Startup Structure, which has been implemented since October 2020, whilst working towards Fit-for-Purpose Structure, of which the processes are at an advance stage & anticipated to conclude for implementation in the new financial year 2025/26.

As at the end of February 2024/25, the total number of departmental approved posts is currently sitting at 1,650 with 1,188 posts filled, equating to the Vacancy Rate of 28% vis-à-vis the 1,651 approved posts with 1,230 posts that were filled and a Vacancy rate of 25% as was reported at the end of financial year 2023/24 [31 March 2024].

To address the workforce needs, Department operates with a Human Resources Plan which is annually reviewed and adopted towards achieving intended objectives. To this effect, the department managed to achieve the HR priorities related to Employment Equity in terms of appointment of Female SMS employees, being at 55% which meets the required set target of 50% and Male SMS employees at 45%, whilst People With Disabilities [PWD] were sitting at 1,4% which is 0,6% less than the set target of 2%.

In terms of Recruitment & Selection processes, the department through its HR Plan continues to priorities addressing the shortage of critical sector skills and competencies [i.e: State Veterinarians, etc]. Department has further embarked on utilizing expatriates from neighbouring countries in the area of State Veterinary services & Student State Veterinarians on Compulsory Community Services [CCS] are also providing necessary services required in this regard. Appointed Candidate Engineers are also adding value towards the achievement of departmental service delivery mandate. In addition, in some of the occupations like Scientist/Scientific Technicians a steady progress is being made in terms of appointments and continued service delivery is realized.

## Departmental Employment & Status on Vacancies by Programmes [as at 01 March 2025]

PROGRAMME		NUMBER OF POSTS ON APPROVED ESTABLISHMENT	NUMBER OF POSTS FILLED	VACANCY RATE [%]	NUMBER OF EMPLOYEES ADDITIONAL TO THE ESTABLISHMENT
1)	Administration	475	327	31	51
2)	Sustainable Resource Use & Management	53	27	49	4
3)	Agricultural Producer Support & Development	394	280	29	36
4)	Veterinary Services	268	202	25	87
5)	Research & Technology Development Services	164	138	16	0
6)	Agricultural Economics Services	28	20	29	0
7)	Agricultural Training & Education	192	135	30	0
8)	Rural Development	76	59	22	0
<b>TOTALS</b>		<b>1 650</b>	<b>1 188</b>	<b>28%</b>	<b>36</b>

## Status on filling of Senior Management [SMS] Posts [as at 01 March 2025]

SMS LEVEL		TOTAL NO. OF FUNDED SMS POSTS	TOTAL NO. OF SMS POSTS FILLED	% OF SMS POSTS FILLED	TOTAL NO. OF SMS POSTS VACANT	% OF SMS POSTS VACANT
Salary Level 15	Head of Department	1	1	100%	0	0
Salary Level 14	Chief Directors	4	4	100%	0	0
Salary Level 13	Directors	21	15	71%	6	29%
<b>TOTAL</b>		<b>26</b>	<b>20</b>	<b>76%</b>	<b>6</b>	<b>23%</b>

#### 4.2.4.3 Mitigation Strategies on increasing internal capacity & service delivery

<b>Skills &amp; Capabilities required</b>	<b>Improving Organizational Structure, Culture &amp; Performance</b>
<ul style="list-style-type: none"> <li>❑ Need for relevant technical skills, leadership skills, communication, time management, and compliance with professional standards</li> <li>❑ Emphasis on succession planning, mentorship, and continuous professional development</li> <li>❑ Development of AI skills, conflict management, problem-solving, and emotional intelligence</li> <li>❑ Training in agricultural-specific skills like artificial insemination and use of modern technologies (e.g., drones)</li> <li>❑ Build a database of knowledge and have processes for effective information management</li> </ul>	<ul style="list-style-type: none"> <li>❑ Align skills with department’s mandate and integrate internal committees for more efficiency</li> <li>❑ Address duplication of functions and clearly define roles to reduce overlap</li> <li>❑ Foster a culture of change management and continuous improvement</li> <li>❑ Promote mental health, teamwork, and knowledge sharing. Ensure that skills align with job requirements</li> <li>❑ Implement recognition and reward systems to motivate staff</li> <li>❑ Improve performance tracking mechanisms</li> </ul>
<b>Enhancing Governance, Resource Use and Risk Management</b>	<b>Improving Systems &amp; Processes for efficient service delivery</b>
<ul style="list-style-type: none"> <li>❑ Establish clear Terms Of References [TORs] for the management structures</li> <li>❑ Efficient management of resources across all departments</li> <li>❑ Ensure that resources are adequately allocated for maximum impact</li> <li>❑ Address risks such as food insecurity, lack of accountability, and loss of critical knowledge</li> <li>❑ Improve the flow of information across the organization to mitigate risks</li> </ul>	<ul style="list-style-type: none"> <li>❑ Integrate procurement processes and digitize the reporting systems</li> <li>❑ Automate administrative processes &amp; streamline information repositories</li> <li>❑ Utilize drones for data collection, remote sensing and employ mobile technology for real-time updates</li> <li>❑ Simplify processes to reduce bureaucratic delays</li> <li>❑ Enhance awareness and training on new systems to ensure proper use</li> </ul>

#### 5.2.4.4 Empowerment of Women, Youth and People With Disabilities [PWD]

Administratively, the Department continues to endeavour on its efforts to achieve and sustain the MTDP Priorities in relation to empowerment of Women, Youth and People With Disabilities [PWD]. The Department contributes to the empowerment of designated groups through procurement expenditure and staff composition. On average, the Department was comprised of 56% Women, 50% Youth and 2% People with Disabilities over the past five years. The Department will continue to endeavour to sustain a staff composition that reflects the demographics of the designated groups across the province.

On an operational level, the department through its Rural Development Programme as the Facilitator and Coordinator, has for the past five years been prioritizing the support to designated groups across the province on service delivery interventions including food security programmes; enterprise development and support; etc. To date, department has launched the Women in Agriculture & Rural Development [WARD] and Youth in Agriculture & Rural Development [YARD] farmers who are all actively participating within the sector. Furthermore, in the prior year, department managed to spend 56,24% of Preferential Procurement on Enterprises that are Women-Owned; 121.8% on Youth-Owned and 9.22% on those that at owned by the People With Disabilities [PWD].

Going forward, over the next five-year planning cycle, the department will continue to implement specific programmes tailor-made to empower designated groups [i.e: Women; Youth; PWD and Military Veterans, etc] across all programmes and districts as part of its service delivery mandate and objectives. This will be done through collaborations with other key stakeholders and role-players in the province within the District Development Model [DDM] sphere, supported through the MUNIMECs and MUNITech Structures and other partners through social compact. This is further evidenced as part of key deliverables outlined in the departmental Annual Performance Plan [APP] 2025/26.

#### 5.2.4.5 Information & Communication Technology [ICT] Capacity to deliver on the Departmental mandate

Department continues to implement effective Information, Communication & Technology [ICT] methodologies that support departmental outcomes. Over the years, department has made notable strides & progress to this effect including development of ICT Strategy. Going forward, existing Strategy will be improved, guided by new 5-Year Strategic Plan [2025/26 - 2029/30] in ensuring alignment to the MTDP. The ICT Steering Committee that is comprised of representatives from all departmental programmes will play a central role in the drafting of the Plan in this regard.

From the departmental Strategic Planning Review Lekgotla 2025/26, digital technologies were highlighted as one of the important tools that will need to be adopted and used towards assisting the department to achieve some of the strategic objectives. Notably, the following are some of the prioritized digital solutions from the Lekgotla, that would be implemented over medium to long-term period:-

PRIORITISED DIGITAL SOLUTIONS		
1)	Drones for precise monitoring of crops and soil conditions, leading to optimized usage of resources [i.e: water & fertilizers to improve yields, conducting census, security, spraying pesticides/ chemicals, monitoring livestock health, tracking animal movements, assisting in veld fires, etc.	GIS platform for sharing of the departmental information
2)	Mobile App for Farmers to be able to access markets and receive real-time notifications on the potential adverse climatic conditions	Integration of profiling & reporting systems
3)	Automation of the Conditional Grants application processes and internal administrative processes	System to capture and respond to Farmers queries

The ICT Plan will be developed to outline digital transformation initiatives that will be deployed with the aim of optimizing & modernizing the above processes towards promoting efficiencies & effectiveness of operations in the department.

The following are strategic objectives from the departmental ICT Strategy and the related outcomes that have been prioritized, and to be incorporated into the Annual Operational Plan of the ICT Programme:

ICT STRATEGIC OBJECTIVE		BRIEF DESCRIPTION OF DIGITALIZATION PROJECT IN SUPPORT OF BUSINESS OBJECTIVE	PLANNED TARGETS OVER 5 YEARS [2025-2029]	EXPECTED OUTCOME/ BUSINESS VALUE RELATING TO PROJECT	RESPONSIBLE PROGRAMME
1)	Enhanced Technological Access for Agricultural Productivity	Use of drones for precise monitoring of crops and soil conditions, leading to optimized usage of resources like water and fertilizers leading to improved yields	Training & licensing on the use of Drones  Purchase/leasing of drones & utilization	Increased % of Farmers using modern agricultural technology	Programme 2 Programme 3 Programme 5 Programme 6 Programme 7
2)	Effective support for farmers to ensure viable sustainable and profitable farming operations	Mobile App for profiling Farmers & Projects funded by department for measuring progress	Development of the Mobile App and utilization & Implementation	Increased % of Farmers graduating through various farming categories	Programme 2 Programme 3 Programme 6 Programme 7

#### **5.2.4.6 Departmental Status on Compliance with the Broad-Based Black Economic Empowerment Act No. 53 of 2003, as amended**

In promoting and advancing compliance towards implementation of the Broad-Based Black Economic Empowerment [BBBEE] Act No. 53 of 2003, the North West Provincial Department of Agriculture & Rural Development has appointed the service provider for the assessment and issuing of the BBBEE Certificate, which is currently at an advanced stage. Furthermore, the department is also in compliance to the Preferential Procurement Regulations [PPR] 2022 introduced under the Preferential Procurement Policy Framework Act [PPPFA], Act No. 5 of 2000. These Regulations are currently being implemented through specific goals when awarding for quotations and tenders / bids.

In addition, the department will during the financial year 2025/26 and outer years continue to support the Agri-Businesses with Black Economic Empowerment [BBBEE] Advisory Services as part of enhancing economic inclusion and redressing of the past inequalities across the various communities within the North West Province.

#### **5.2.4.7 Departmental Medium to Long-term Policies & Strategies [over next 5Years]**

Supportive and enabling policy environment is key to exploiting the opportunities as well as to enable greater investments within the agricultural sector in the North West Province over the Medium to Long Term planning cycle. It is for this purpose, that North West Provincial Department of Agriculture & Rural Development, will continue to review, implement and ensure alignment to the **key Policies & Strategies** [National & Provincial] across the sector over the next five-years planning cycle. This will include and not limited to the following:-

NO.	MEDIUM-LONG TERM POLICIES & STRATEGIES	IMPLICATIONS
1)	<b>National Development Plan Vision 2030</b>	<ul style="list-style-type: none"> <li>Implementation of the NDP will continue to be relevant to the department over next five years, to drive sustainable growth, improve food security, support rural development, stimulate local economic growth; market access and agro-processing value-chain development across the sector, etc</li> </ul>
2)	<b>Medium Term Development Plan [MTDP]</b>	<ul style="list-style-type: none"> <li>Through implementation of MTDP three radical priorities and outcomes, the department will continue to boost agricultural productivity; ensure improved market access, promote climate-smart agriculture; enhance support on food security programmes to the betterment of the livelihoods of the people of the North West province</li> </ul>
3)	<b>Agricultural Agro-Processing Master Plan [AAMP]</b>	<ul style="list-style-type: none"> <li>The AAMP aims to enhance agricultural production, support industrialization efforts of smallholder farmers, promote rural economic development, create jobs by improving access to markets and building capacity across the agro-processing value chains through identified strategic pillars</li> </ul>
4)	<b>Provincial Refocusing of Agricultural Sector Strategy</b>	<ul style="list-style-type: none"> <li>Strategy enforces turnaround strategic pillars to transition performance of the agriculture in the North West province into a viable and sustainable sector. Through provincial agro-processing, this will in a medium to long-term enable the sector to reclaim its position on national and international rankings</li> </ul>

NO.	MEDIUM-LONG TERM POLICIES & STRATEGIES	IMPLICATIONS
5)	<b>Provincial Growth Development Strategy</b>	<ul style="list-style-type: none"> <li>▪ In alignment to NDP &amp; MTDP, the strategy intends to guide integrated &amp; sustainable economic development through enhancing an inclusive economic growth, and betterment of the livelihoods of the people of the North West province</li> </ul>
6)	<b>Provincial Food &amp; Nutrition Security Strategy [FNSS]</b>	<ul style="list-style-type: none"> <li>▪ In collaboration with other key role-players within the North West provincial government, the department will continue to mitigate on food security challenges across rural indigent households &amp; communities. Implementation of the Strategy will further maximise linkages &amp; access to markets; enhance agricultural production and enterprise development for smallholder farmers; etc</li> </ul>
7)	<b>National Comprehensive Producer Support Development Policy [NCPSDP]</b>	<ul style="list-style-type: none"> <li>▪ The policy will continue to guide the processes of support provided to agricultural producers across the province, through financial, technical support &amp; policy interventions. Over medium to long-term, this will ultimately enhance productivity, sustainability and resilience in the sector</li> </ul>
8)	<b>Integrated Rural Development Sector Strategy [IRDSS]</b>	<ul style="list-style-type: none"> <li>▪ Strategy is intended to improve rural areas across the province, by addressing economic, social, environmental challenges through uplifting of communities &amp; promoting sustainable agriculture, infrastructure development, local governance, etc</li> </ul>
9)	<b>Animal Diseases Act, No. 35 of 1984</b>	<ul style="list-style-type: none"> <li>▪ Over the medium to long-term, the Act will continue to regulate animal diseases control &amp; animal health promotion across the province. This will protect, prevent, control and eradicate animal [livestock] diseases as well as to regulate animal trade and movement, etc</li> </ul>
10)	<b>Disaster Management Act, No. 57 of 2002</b>	<ul style="list-style-type: none"> <li>▪ The strategy will continue to assist in curbing &amp; addressing disaster-related occurrences [i.e: Fire; Drought; Floods; Pests and Diseases] across the province. The act is purposely aimed at establishing an integrated and coordinated disaster management policy, focusing on prevention, mitigation, preparedness, rapid response and post disaster recovery per their occurrence</li> </ul>

#### 5.2.4.8 DARD-NW Key Stakeholders contributing to attainment of planned outcomes

Over the next MTDP five-year cycle, the North West Provincial Department of Agriculture & Rural Development [DARD-NW] will continue to strengthen its collaborative efforts with key role-players and stakeholders within the sector, for purposes of integration, joint planning and implementation of key programmes and projects across the province, in line with the District Development Model [DDM] Framework and other applicable collaborations and/or partnership frameworks.

Amongst others, these collaborations will include and not limited to the establishment of the AgriHUB; implementation of Food Security & Enterprises; Agro-Processing support; support through Colleges of Agriculture; DHET; Kgora Farmer Training Centre; Skills development programmes and Capacity Building for the designated Farmers across the province; etc.

POLITICAL	ACADEMIC	GOVERNMENT	INDUSTRY	OTHER
NW House of Traditional Leaders [Magosi]	North West University [NWU]	NW Office of the Premier [NWPG]	AFASA	Prospective Strategic Partners [i.e: Private; etc]
NW District & Local Municipalities; SALGA	Colleges of Agriculture	DARD DALRRD	Agri-SA & Agri-NW AgriSETA	SETAs ESKOM
MUNIMECs MUNITechs	Dept. of Higher Education & Training [DHET]	DALRRD Provincial Shared Services Centre [PSSC & RLCC]	Dairy-SA Grain-SA	Disaster Management & Fire Associations
North West Provincial Legislature [NWPL]	TVETs	Public Works [DPW] DEDECT	Women & Youth in Agric -WARD-YARD	Mining Industry & Other Sectors
Portfolio Committees on Agriculture & Rural Devt. [National & Prov]	Research Institutions	Dept of Water & Sanitation [DWS] Social Devt [DSD]	NAMC ARC LANDBANK	Mining Development Workers [MDA]
		Statistics-SA Provincial Treasury	NAFU TAU	
		Dept of Labour State-Owned Entities [SOEs]	Farmers Farmers Unions Stud Breeders	
		SAPS	Commodity Associations	

## 5.2.5 STRATEGIC FOCUS & EMERGING PRIORITIES OVER NEXT FIVE-YEARS IN ALIGNMENT TO THE RELEVANT CHAPTERS OF THE NDP AND MTDP



### Departmental Strategic Focus & Priorities over a Five-Year Planning Period



In a transition to refocus the agricultural sector in the North West Province into a viable and sustainable sector, the department will continue to implement the key priorities [both emerging and existing] over the next five-year planning cycle in line with the 2030 Agenda of the Sustainable Development Goals [SDGs]; the National Development Plan [NDP] Vision 2030; the GNU Statement of Intent & subsequently the Medium Term Development Plan [MTDP] 2024-2029/30 on ending poverty, unemployment and reducing inequalities by spurring inclusive economic growth, whilst simultaneously tackling devastations of climate change effects.

Further aligned to the departmental vision and mission as well as the constitutional mandate of the department as enshrined in Section 27[1][b] of the Constitution of South Africa, 108 of 1996, to ensure access to sufficient food and water to all the citizens of the North West Province, the department takes cue from its Refocusing Sector Strategy and National Agricultural Agro-Processing Master Plan [AAMP] to implement this comprehensive Strategic Plan document for the next five-years.

On this context, the National Development Plan (NDP) Vision 2030 Strategic pillars and thirteen chapters coupled with the Medium Term Development Plan [MTDP] Chapters & outcomes, will continue to shape and drive the policy framework of the department in carrying out its mandate over the next five years. Both the NDP and MTDP solicits to address broad objectives of eliminating poverty and reducing inequality as pressing challenges facing communities worldwide. With the North West Province being one of the top-ranked rural and impoverished areas, experiencing food inadequacy, department will continue to strengthen its policies and strategies to achieving zero hunger by 2030.

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Amongst others, the department will implement the following key provincial priorities, in collaboration with other relevant stakeholders, to ensure better and expedite service delivery to the lives of the people of the North West province. This will include and not limited to the following:-

### 5.2.5.1 Aggressive and Radical Food Security Programme

The North West province is considered the third biggest income generating province in terms of commercial agriculture, although consistently confronted by the persistent NDP triple challenges of poverty, inequality and unemployment.



Thus, it is ranked last in terms of poverty and food insecurity where, up to 1.7 million of its 3.5 million citizens live below poverty line. This is despite the fact that province has excellent



agricultural conditions & amongst top producers of agricultural raw materials in South Africa.

In an attempt to mitigate these challenges, the province has adopted a commodity approach strategy that is linked to the Agriculture & Agro-Processing Master Plan (AAMP) & Provincial Refocusing Sector Strategy. This will in the main prioritise high impact commodities that are geared towards economic growth, objectively to address glaring plight of food insecurity in the province, whilst refocusing agriculture towards a viable and sustainable sector.

In contributing to **MTDP Chapter 3 on “Priority 1: Driving inclusive growth & job creation”** and **Chapter 4, Priority 2 on “Reducing poverty and tackling high cost of living”** as aligned to the **NDP Chapter 6 on “Inclusive rural economy”** & **SDG Priorities on “No Poverty”; “Zero Hunger”** and the **“Reduced Inequalities”**, department will over the next five years, provide



support to 3,000 Subsistence producers and 250 Smallholder producers through the continued implementation of Provincial Food & Nutrition Security Policy programmes, whilst 40 of the producers will be graduating from subsistence category level to smallholder level in line with Comprehensive Producer Support & Development Policy.

### 5.2.5.2 Establishment of AgriHUB in the North West Province

In collaboration with the North West University [NWU] and other key stakeholders, the department of DARD-NW, will over a period of five-years, establish the Provincial Agricultural Hub [Agri-HUB], that is primarily aimed at driving innovation, inclusive economic growth and sustainability in the North West Province, in order to bridge knowledge-execution gap, by translating theoretical scientific research outputs into practical execution [i.e: Products, Services and Solutions]. The commodities will include Beef beneficiation; Goat aggregation and commercialisation well as the Crop production massification.



as

This will be in contribution towards the **MTDP Chapter 3 on “Strategic Priority 1: Driving inclusive growth and job creation”** and **Chapter 4, Priority 2 on “Reducing poverty and tackling high cost of living”** as aligned to the **NDP Chapter 3 on “Economy & Employment”**; **Chapter 4 on “Economic infrastructure”**; and **Chapter 6 on “Inclusive rural economy”**; **Chapter 9 on “Improving education, training and innovation”** and the **Chapter 15 on “Nation building and social cohesion”** as well as the **SDG Priorities on “No Poverty”**; **“Zero Hunger”** and **“Reduced Inequalities”**.

In a broader spectrum, the HUB will contribute towards poverty alleviation programmes, address Food Security challenges; whilst strengthening Agricultural resilience in the Province; strengthening Agri-Businesses value chains and support Agri-Entrepreneurs & Startups; create employment opportunities in the rural areas, enrich Market Access & Exports, etc

### 5.2.5.3 Revitalization of the Taung Irrigation Scheme

Given the dynamism and complexity of agricultural sector, revitalization of Irrigation Schemes is a key objective within the Agriculture & Agro-Processing Masterplan [AAMP]. Under this premise, the NW-DARD in



collaboration with other stakeholders, will implement the revitalization of the Taung, Disaneng and Molatedi Irrigation Schemes, while at the same time looking to support development initiatives within the Hartebees and Mooibank Irrigation Schemes over medium to long term.

The Taung Irrigation Scheme, which is part of the larger Vaalharts-Taung Water Irrigation Scheme, and being the largest in the province, has potential to boost rural infrastructure, job creation, poverty reduction, enhance local economic growth; improve sustainable livelihoods, as well as improve water security for both domestic use and agriculture for the emerging farmers. The intervention is in alignment to the **MTDP Chapter 2 on “Economic & Socio-economic review”** and **Chapter 3 on “Strategic Priority 1: Driving inclusive growth and job creation”**, as aligned to the **NDP Chapter 3 on “Economy & Employment”**; **Chapter 4 on “Economic infrastructure”**; and **Chapter 6 on “Inclusive rural economy”**; and **SDG Priorities on Industry, innovation & infrastructure**; **“decent work & economic growth”** and **“climate action”**.

In light of the existing challenges at the Scheme, relating to aging infrastructure, lack of access to market, high water and electricity bills, hindering on farmers’ growth and local economic development, the department with its vision to participate fully in the agricultural value chain, and ensuring linkages to the market, will over five years bring positive impact to the province and communities of the Dr Segomotsi Mompati at length.

#### 5.2.5.4 Kgora Farmer Training Centre as a Trading Entity

In alignment to **MTDP Chapter 2 on “Economic & Socio-economic review”** and **Chapter 3 on “Strategic Priority 1: Driving inclusive growth and job creation”**, as aligned to the **NDP Chapter 3 on “Economy & Employment”**; **Chapter 4 on “Economic infrastructure”**; and **Chapter 6 on “Inclusive rural economy”**; and **SDG Priorities on Industry, innovation & infrastructure**; **“decent work & economic growth”** and **“climate action”**, the department will in five years time, establish the Kgora Farmer Training Centre as a Trading Entity. The intention is to establish the Centre as a PFMA listed Schedule 3C Public Entity which will serve as a vehicle to capacitate, incubate, mentor and support the entrant black commercial farmers and mostly establishing them as Agri-preneurs. Furthermore, plan is for the Trading Entity to strategically focus on expanding red meat, poultry, horticulture, goats, grains and piggery value chains for the betterment of the lives of people of the North West province.

#### 5.2.5.5 Empowerment of Women, Youth & People With Disabilities [PWD] & Military Vets

Through the Rural Development programme, social facilitation, coupled with the SCM function, department will implement various initiatives geared towards empowering designated groups, including Women, Youth, People with Disabilities [PWD], and Military Veterans across the province. This will implicate massive contribution towards **MTDP Chapter 3 on “Strategic Priority 1: Driving inclusive growth and job creation”**; **Chapter 2 on “Economic & Socio-economic review”** as aligned to the **NDP Chapter 3 on “Economy & Employment”**; **Chapter 4 on “Economic infrastructure”**; and **Chapter 6 on “Inclusive rural economy”**; and **SDG Priorities on “decent work & economic growth”**.

Furthermore, 120 Agricultural Cooperatives, segregated into Women; Youth; PWD; Military Veterans and Ex-Mine Workers have been targeted for agricultural opportunities support over period of 5years. In addition, department will set aside budget to spent on Enterprises that are women-owned; Youth-owned and PWD-owned through Preferential Procurement.

### 5.2.5.6 Implementation of Departmental Agricultural Mechanization Policy

In an effort to bridge the gap between the commercial, emerging and subsistence farmers, the Department will continue to implement the Policy through mechanization packages to benefit farmers across the North West province. The Implements packages will include and not limited to Tractors; Planters and Harvesters to address food insecurity in the province. The use of agricultural mechanization is significant for smallholder farmers because it advances production efficiency, reassures large-scale production, and increases the quality of farm produce and is aligned to the **MTDP Chapter 3 on “Strategic Priority 1: Driving inclusive growth and job creation”**; **Chapter 2: “Economic & Socio-economic review”**; as aligned to **NDP Chapter 3 on “Economy & Employment”**; **Chapter 4 on “Economic infrastructure”**; and **Chapter 6 on “Inclusive rural economy”**; and **SDG Priorities on “decent work & economic growth”**.

### 5.2.5.7 Agricultural Research Farms



Research Farms will continue to remain a top priority, playing a critical role in generating valuable scientific data within the sector, informing best farming practices, and contributing to sustainable livestock management, food security & economic growth within the province.



Department remain resolute in its commitment to support sustainable agricultural research and livestock development and will continue to ensure equitable resources allocation across research farms, reinforcing unwavering pledge to ensure uninterrupted livestock nutrition in next five years. This is aligned to **MTDP Chapter 3 on**

**“Priority 1: Driving inclusive growth & job creation”**; **NDP Chapter 3 on “Economy & Employment”**; **Chapter 4 “Economic infrastructure”** & **SDG Priorities “decent work & economic growth”**.

### 5.2.5.8 Agricultural Colleges

DARD through its two Agric. Colleges [i.e:Potchefstroom and Taung] will continue to focus on mixed farming & Irrigation in line with Agro-ecological zones as provincial priority and aligned to **MTDP Chapter 3 on “Priority1: Driving inclusive growth & job creation”**; **NDP Chapter 9:“Improving Education, Training & Innovation”**; and **SDG Priority on “Quality Education”**. Processes to



declare Colleges as national competence & obtaining autonomy status halted due to legislative requirements compliance that had to be fulfilled by the two national departments of Department of Agriculture, Land Reform and Rural Development [DALRRD], and Department of Higher Education and Training [DHET].



The Colleges strive to maintain their individual accreditation status which is informed by the niche curriculum focus of mixed farming and irrigation.

The college revitalization programme will continue to be implemented to ensure that there is adequate and compliant



infrastructural support to enhance students’ academic and social life. Furthermore, the colleges will continue to strengthen PPPs through partnership with North West University (NWU) and National Youth Development Agency (NYDA) in areas of curriculum development, research, capacity building and

AgriPreneur as well as to strengthen relations with NWU and provincial TVETs to identify an **Articulation Model** which will open admission access for progression of studies.



## agriculture & rural development

Department:  
**Agriculture and Rural Development**  
North West Provincial Government  
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# Part C

## *Measuring Performance*

## 1. INSTITUTIONAL PROGRAMME PERFORMANCE INFORMATION

### 1.1 IMPACT STATEMENTS

<b>Impact Statement</b>	Inclusive rural economy and Food Security
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### 1.2 MEASURING OUR OUTCOMES

MTDP PRIORITY		STRATEGIC PRIORITY 1 INCLUSIVE GROWTH AND JOB CREATION		
		<i>Desired Impact: Lift Economic Growth to above 3.0% and reduce Unemployment to below 28.0% by the end-term</i>		
Outcomes		Outcome Indicators	Baseline	Five-Year Target
<b>Prog 1</b> <i>[Administration – Facilitation, Coordination &amp; Reporting]</i>	<b>Accelerated growth of strategic industrial and labour-intensive sectors</b>	<ul style="list-style-type: none"> <li>Strengthen <b>collaborations</b> with key stakeholders to enhance integrated planning &amp; joint implementation of programmes and projects across the province through MUNIMECs in line with District Development Model <b>[DDM]</b></li> </ul>	New Indicator	04 MUNIMECs Agendas addressing joint planning and implementation of Provincial Integrated Priorities in line with MTDP & DDM Framework
		<ul style="list-style-type: none"> <li>Strengthen collaborations with key stakeholders <b>[DWS &amp; DALRRD]</b> as enablers on Land Reform &amp; Tenure Security and Water use &amp; management</li> </ul>	New Indicator	MOUs developed & signed
<b>All Prog</b>				

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MTDP PRIORITY		STRATEGIC PRIORITY 1 INCLUSIVE GROWTH AND JOB CREATION		
		<i>Desired Impact: Lift Economic Growth to above 3.0% and reduce Unemployment to below 28.0% by the end-term</i>		
Outcomes		Outcome Indicators	Baseline	Five-Year Target
<b>Prog 2</b> <i>[Sustainable Resources Use &amp; Management]</i>	<b>Accelerated growth of strategic industrial and labour-intensive sectors</b>	Hectares of cultivated <b>Land put under Conservation Agriculture</b> practices	2 000 Hectares	2 500
		Hectares of agricultural <b>Land Rehabilitated</b>	1 219 Hectares	1 250
		Farmers provided with agricultural <b>Mechanization</b> technical advice in line with Mechanization Policy	250	300
<b>Prog 2</b> <i>[Sustainable Resources Use &amp; Management]</i>		<ul style="list-style-type: none"> <li>Disaster <b>Risk Reduction Strategy</b> developed and implemented</li> </ul>	New Indicator	01 Strategy developed & Implemented
<ul style="list-style-type: none"> <li>Disaster <b>Risks Reduction Awareness Campaigns</b> conducted</li> </ul>		96	100	
<ul style="list-style-type: none"> <li><b>Surveys on uptake for Early Warning</b> information conducted</li> </ul>		02	04	

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MTDP PRIORITY		STRATEGIC PRIORITY 1 INCLUSIVE GROWTH AND JOB CREATION		
		<i>Desired Impact: Lift Economic Growth to above 3.0% and reduce Unemployment to below 28.0% by the end-term</i>		
Outcomes		Outcome Indicators	Baseline	Five-Year Target
<b>Prog 3</b> <i>[Agricultural Producer Support &amp; Development]</i>		Provincial <b>AgriHUB</b> established and operationalised, in collaboration with the NWU; ARC; House of Traditional Leaders & other Strategic Partners  <i>[i.e: Beef beneficiation; Goats aggregation &amp; commercialisation; and Crop Production]</i>	New Indicator	01 AgriHub Established and Operational
		AgriHubs established & operationalised in collaboration with the <b>Mining Development Agency [MDA]</b>  <i>[i.e: Horticulture, Apiculture &amp; Enterprise Development]</i>	New Indicator	01 AgriHub Established and Operational
		Revitalisation of the <b>Taung Irrigation Scheme</b>	New Indicator	01 Irrigation Scheme Revitalised
<b>Prog 4</b> <i>[Veterinary Services]</i>	<b>Accelerated growth of strategic industrial and labour-intensive sectors</b>	▪ Visits to Epidemiological units for Veterinary interventions conducted for <b>Animal [Livestock] diseases</b> control measures in line with Animal Diseases Act 35 of 1984\	10 385	10 500
		▪ <b>Veterinary Samples collected</b> for targeted Animal [Livestock] diseases surveillance in line with Animal Diseases Act 35 of 1984	2 142	2 150

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MTDP PRIORITY		STRATEGIC PRIORITY 1 INCLUSIVE GROWTH AND JOB CREATION		
		<i>Desired Impact: Lift Economic Growth to above 3.0% and reduce Unemployment to below 28.0% by the end-term</i>		
Outcomes		Outcome Indicators	Baseline	Five-Year Target
<b>Prog 5</b> <i>[Research &amp; Technology Development]</i>	<b>Accelerated growth of strategic industrial and labour-intensive sectors</b>	Management of Agricultural <b>Research infrastructure</b> across the province <i>[i.e: Research Farms, etc]</i>	05	05
<b>Prog 6</b> <i>[Agric. Econom Services]</i>		Agri-Businesses accessing the <b>formal markets</b>	20	30
<b>Prog 8</b> <i>[Rural Development]</i>		Operationalisation of the <b>Kgora Farmer Training Centre</b> as a Trading Entity	New Indicator	01 Trading Entity Operational
		<b>Integrated Rural Development Sector Strategy</b> [IRDSS] Implemented	New Indicator	01 Strategy Implemented

MTDP PRIORITY		STRATEGIC PRIORITY 2		
		REDUCE POVERTY & TACKLE THE HIGH COST OF LIVING		
		<i>Desired Impact: A more equal society where no person lives in poverty; a cohesive and united nation</i>		
Outcomes		Outcome Indicators	Baseline	Five-Year Target
<b>Prog 3</b> <i>[Agricultural Producer Support &amp; Development]</i>	<b>Reduced Poverty &amp; Improved Livelihoods</b>	<ul style="list-style-type: none"> <li>Subsistence Producers supported in line with <b>Provincial Food &amp; Nutrition Security Strategy</b> Plan</li> </ul>	2 500	3 000
		<ul style="list-style-type: none"> <li>Smallholders Producers supported in line with Provincial Food &amp; Nutrition Security Strategy Plan</li> </ul>	185	250
		<ul style="list-style-type: none"> <li>No. of <b>Producers graduating through various farming categories</b> [i.e: from Subsistence level to Smallholder level] in line with Comprehensive Producer Development Support Policy [CPDSP]</li> </ul>	New Indicator	40
<b>Prog 8</b> <i>[Rural Development – Facilitation, Coordination &amp; Reporting]</i> <b>Prog 2</b> <b>Prog 3</b> <b>Prog 6</b>		No. of <b>Agricultural Cooperatives [i.e: designated]</b> supported across the Four [4] Districts Municipalities with agricultural opportunities  <i>[i.e: Women; Youth; Military Veterans, Ex-Mine Workers and People With Disabilities – PWD]</i>	New Indicator	120
<b>Prog 7</b> <i>[Agricultural Education &amp; Training]</i>	<b>Skills For the Economy</b>	No. of Students graduated with Agricultural qualification in the <b>Agricultural Education &amp; Training Programmes</b>	100	150
<b>Prog 8</b> <i>[Rural Development]</i>		No. of Participants trained in <b>Skills Development Programmes</b> within the Agriculture Sector  <i>[i.e: Women; Youth; and People With Disabilities – PWD]</i>	2 100	2 500

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MTDP PRIORITY		STRATEGIC PRIORITY 3 BUILD A CAPABLE, ETHICAL & DEVELOPMENTAL STATE		
		<i>Desired Impact: A capable, ethical and developmental state enabling delivery of services to all citizens, fostering trust; and ensuring a safe and secure environment</i>		
Outcomes		Outcome Indicators	Baseline	Five-Year Target
<b>Prog 1</b> <i>[Administration]</i>	<b>Mainstreaming of gender, empowerment of Women, Youth and Persons With Disabilities</b>	% Preferential Procurement spend on Enterprises that are <b>Women-Owned; Youth-Owned</b> and <b>People With Disabilities-Owned [PWD]</b>	Women-40% Youth -15% PWD -7%	Women-45% Youth -30% PWD -10%
<b>Prog 8</b> <i>[Rural Development]</i> <i>– Facilitation, Coordination &amp; Reporting</i>		<b>Prog 2</b> <b>Prog 3</b> <b>Prog 6</b>	No. of <b>Women; Youth</b> and <b>People with Disabilities [PWD]</b> supported with <b>access to Funding</b> [including Blended Finance Scheme]	New Indicator

## 1.3 EXPLANATION OF PLANNED PERFORMANCE OVER THE FIVE-YEAR PLANNING PERIOD

### 1.3.1 OUTCOME : ACCELERATED GROWTH OF STRATEGIC INDUSTRIAL AND LABOUR-INTENSIVE SECTORS

#### 1.3.1.1 Outcome contribution to achieving Priority Areas

##### [NDP; MTDP; Provincial; Departmental & Designated Groups on WYPD]

This outcome contributes to the NDP & MTDP integrated and inclusive rural economy pillars and job creation through mobilizing and organizing rural communities, supporting rural enterprises including the establishment and operationalisation of AgriHUBs; Trading Entity of Kgora Farmer Training Centre; Taung Irrigation Scheme and leveraging access to markets. This will be culminated into key priorities for the department and the province at length.

Increased support to the rural enterprises, industrialisation and beneficiation through the AgriHUB and related projects will contribute to the growth in the rural economy and increase job creation, thereby benefitting designated groups [i.e: Women; Youth; People with Disabilities & Military Veterans] across the province.

#### 1.3.1.2 Outcome contribution to the achievement of the Impact Statement

The outcome accelerates economic growth through inclusion of rural areas in the local economy by providing agricultural economic opportunities to overcome triple challenges, of poverty, inequality and unemployment in the province by ensuring better planning and coordination in the provision of services, food security and rural development, which is projected to increased market access, investments and opportunities within the sector.

## 1.3.2 OUTCOME : REDUCED POVERTY AND IMPROVED LIVELIHOODS

### 1.3.3.1 Outcome contribution to achieving Priority Areas

#### [NDP; MTDP; Provincial; Departmental & Designated Groups on WYPD]

Alleviation of poverty, unemployment and inequalities are the three most triple challenges prioritised by the NDP & MTDP & GNU Statement of Intent respectively, including provincial and department mandate to ensure access to food as enshrined in Section 27[1][b] of the Constitution of South Africa, 108 of 1996 to address zero hunger and malnutrition by 2030 through implementation of radical food security programmes.

The outcome will improve on the socio-economic well-being of communities in the North West Province as well as lowering the overall cost of living for the poor and ensuring that the incomes for vulnerable and/or designated groups are kept above poverty line. As part of the interventions, the department has planned to capacitate agricultural cooperatives with agricultural opportunities across the province, mainly targeting Women; Youth; People with Disabilities; Military Veterans and Ex-Mine Workers over a period of five years.

### 1.3.3.2 Outcome contribution to the achievement of the Impact Statement

The outcome is intended to achieve rapid, inclusive, and sustained economic growth, which will attract more jobs for the sector, reduced poverty, including funding and markets opportunities; private sector investments, innovation and productivity. It further entails improved general living standards and improved incomes, especially for most marginalised and vulnerable groups in the society, which will broadly address sustainable livelihoods.

### 1.3.3 OUTCOME : SKILLS FOR THE ECONOMY

#### 1.3.4.1 Outcome contribution to achieving Priority Areas

##### [NDP; MTDP; Provincial; Departmental & Designated Groups on WYPD]

The NDP through its Chapter 9 on Improving education, training and innovation emphasises urgent need for quality of education and having the right skills in the economy. Likewise the MTDP, provincial & departmental mandate accentuates the development of youth and capacity building /skills development programmes for the farmers in encouraging skilled workforce and producers to boost the local economic growth and development.

Through the skills development programmes offered by the Kgora Farmer Training Centre and the two Agricultural Colleges in the province, the designated groups of Women; Youth; People with Disabilities will be addressed, in collaboration with other relevant stakeholders.

#### 1.3.4.2 Outcome contribution to the achievement of the Impact Statement

Subsequently, both NDP & MTDP responds to the immediate priority of sectors producing skills required by the economy and the unlocking of workplace learning opportunities for the graduates, which requires strengthening partnerships with the private sector, whilst reducing youth unemployment, and equipping young people with relevant skills.

## **1.3.4 OUTCOME : MAINSTREAMING OF GENDER, EMPOWERMENT OF YOUTH AND PERSONS WITH DISABILITIES**

### **1.3.5.1 Outcome contribution to achieving Priority Areas**

#### **[NDP; MTDP; Provincial; Departmental & Designated Groups on WYPD]**

The NDP; MTDP; Provincial & Departmental strategies are very clear on the inclusion of gender equality across all sectors, ensuring equal rights, opportunities, and representation for Women; Youth and People with Disabilities [PWD]. This implies full economic empowerment of these vulnerable groups, through preferential procurements; equal access to jobs, fair wages, leadership roles; and the mainstreaming of gender rights considerations across all areas of national policies.

The outcome will further support the inclusion of these designated groups across the sector through beneficiation in various agricultural programmes & projects, whilst in a long run, contributing to significant reduction in youth unemployment and advocating for a society responsive to the needs of people with disabilities.

### **1.3.5.2 Outcome contribution to the achievement of the Impact Statement**

Mainstreaming will ensure that there is meaningful and active participation of Women; Youth and PWD in the economy. Furthermore, these designated groups will have universal access to opportunities and relevant skills including increased support for on entrepreneurship / agripreneuship; etc. This will be done in collaboration with other relevant partners [i.e: NWU; ARC; AGRISETA; Other SETAs; TVETs; etc]

## 2. KEY RISKS AND MITIGATIONS

OUTCOMES	KEY RISKS	CAUSE	RISK MITIGATIONS
<b>Accelerated growth of strategic industrial and labour intensive sector</b>	Resistance by farmers to adopt new technologies (climate smart agriculture)	<ul style="list-style-type: none"> <li>Lack of Exposure to technology</li> </ul>	<ul style="list-style-type: none"> <li>Capacitate farmers to implement smart agricultural activities through new technologies.</li> </ul>
		<ul style="list-style-type: none"> <li>Age barriers to use technology</li> </ul>	<ul style="list-style-type: none"> <li>Involvement of Youth in agriculture</li> <li>Do a cost benefit analysis for each new tech</li> </ul>
		<ul style="list-style-type: none"> <li>Cost of new technology</li> </ul>	<ul style="list-style-type: none"> <li>Develop ICT strategy that will support farmers with new technologies</li> </ul>
<b>Accelerated growth of strategic industrial and labour intensive sector [Programme 6]</b>	Limited access to formal markets	Stringent market access compliance requirement	<ul style="list-style-type: none"> <li>Identify alternative markets for farmers (KASINOMICS)</li> <li>Cluster of commodity groups to comply with market requirements</li> <li>Provide market information to producers</li> <li>Mobile app to enable farmers to access market prices and where to sell</li> </ul>
<b>Accelerated growth of strategic industrial and labour intensive Sectors [Programme 3]</b>	Low levels of productivity (farmers)	<ul style="list-style-type: none"> <li>Budget constraint</li> </ul>	<ul style="list-style-type: none"> <li>Solicit funding from other instruments. Such as CASP, Blended funding, ILIMA Letsema and private sector</li> </ul>
<b>Reduced Poverty &amp; Improved Livelihoods</b>		<ul style="list-style-type: none"> <li>Group dynamics</li> </ul>	<ul style="list-style-type: none"> <li>Formal and informal capacitation building (skill development)</li> </ul>

OUTCOMES	KEY RISKS	CAUSE	RISK MITIGATIONS
<b>Accelerated growth of strategic industrial and Labour-intensive sectors (Programme 8)</b>	Inadequate streamlining of Rural Development activities with other stakeholders	<ul style="list-style-type: none"> <li>Budget constraint</li> </ul>	<ul style="list-style-type: none"> <li>Solicit funding from other industry participants</li> </ul>
		<ul style="list-style-type: none"> <li>Lack of adoption/participation of the programme</li> </ul>	<ul style="list-style-type: none"> <li>Joint coordination of Rural Development activities.</li> <li>Establish joint project steering committee</li> </ul>
<b>Accelerated growth of strategic industrial and labour-intensive sectors [Programme 8]</b>	Incomplete implementation of projects	<ul style="list-style-type: none"> <li>Lack of project ownership by beneficiaries (Group dynamics)</li> </ul>	<ul style="list-style-type: none"> <li>Capacitate project beneficiaries to address group dynamics</li> </ul>
		<ul style="list-style-type: none"> <li>No dedicated unit to monitor projects</li> </ul>	<ul style="list-style-type: none"> <li>Establish project management unit</li> </ul>
<b>Skills For the Economy</b>			
<b>Accelerated growth of strategic industrial and labour-intensive sectors</b>	Occurrence of disasters	<ul style="list-style-type: none"> <li>Changing weather patterns</li> </ul>	<ul style="list-style-type: none"> <li>Conduct awareness campaigns on risk mitigation strategies.</li> <li>Enforce compliance to disaster risk strategies in collaboration with Municipalities and COGTA</li> </ul>
		<ul style="list-style-type: none"> <li>Lack of accountability to prevent disasters by farmers</li> </ul>	<ul style="list-style-type: none"> <li>Enforce disease outbreak protocols</li> </ul>
<b>Accelerated growth of strategic industrial and labour-intensive sectors</b>	Ineffective intergovernmental relations and rural governance	<ul style="list-style-type: none"> <li>Lack of inter-governmental structures</li> </ul>	<ul style="list-style-type: none"> <li>Consulting the traditional leaders on matters affecting rural communities</li> <li>Establishing Forums</li> <li>Forging collaborative partnership</li> </ul>
<b>Accelerated growth of strategic industrial and labour-intensive sectors</b>	Lack of investment in rural infrastructure	<ul style="list-style-type: none"> <li>Huge infrastructure backlog</li> <li>Lack of infrastructure maintenance,</li> <li>Destruction and dilapidation of infrastructure due to conflicts,</li> <li>Poor quality of existing infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>Strengthening institutions providing rural infrastructure to reduce cost of rural infrastructure investment</li> </ul>

### 3. PUBLIC ENTITIES

NAME OF PUBLIC ENTITY	MANDATE	OUTCOMES
Not Applicable for ALL Programmes		

There will be NO Public Entities managed and/or reporting to the North West Provincial Department of Agriculture & Rural Development [DARD] in the new Financial Year 2025/26.

Furthermore, by the time of the consolidation and conclusion of this Strategic Planning document for the envisaged period 2025/26-2028/29, there are NO Public Entities managed and/or reporting to the North West Provincial Department of Agriculture & Rural Development during this five-year planning cycle.



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# ***Part D***

## ***Technical Indicators Descriptions***

# TECHNICAL INDICATOR DESCRIPTIONS

<b>MTDP PRIORITY 1</b>	<b>INCLUSIVE GROWTH &amp; JOB CREATION</b>
<b>OUTCOME</b>	<b>ACCELERATED GROWTH OF STRATEGIC INDUSTRIAL &amp; LABOUR-INTENSIVE SECTORS</b>

Indicator Title	No. of MUNIMECs Agendas addressing joint planning & implementation of Provincial integrated Priorities in line with MTDP & DDM Framework
<b>Definition</b>	<p>This indicator refers to achievement of planned MUNIMEC Meetings held with specific Agendas addressing discussion Items on joint planning and implementation of provincial integrated priorities [i.e: Programmes and Projects], with the intention to address areas of collaborations and coordination across the province [in all the four districts]</p> <p>MUNIMEC is the political structure chaired by the MEC, where all the three spheres of government convene to discuss integrated service delivery matters and joint planning in line with District Development Model [DDM]</p>
<b>Source of Data</b>	Signed Attendance Registers of meetings by Attendees Copies of Agendas of the Meetings
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Meetings convened with all stakeholders</li> <li>▪ Collaborated, coordinated implementation of programmes &amp; projects across the province aligned to the District Development Model [DDM]</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	All Districts [Provincial]
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	<b>MOUs signed [DWS &amp; DALRRD] to address provincial Land Reform &amp; Tenure Security and Water Use and Management</b>
<b>Definition</b>	<p>Two [01] MOUs signed [i.e: 01 with DWS &amp; 01 with DALRRD] on Land Reform &amp; Tenure Security and Water Use and Management</p> <p>MOU refers to the Memorandum of Agreement [MOU] signed between the Department of Water Affairs &amp; Sanitation on interventions relating to Water use and water management</p> <p>Memorandum of Agreement signed between the DALRRD Provincial Office [PSSC / RLCC] on interventions relating to Land Reform &amp; Tenure Security</p>
<b>Source of Data</b>	Copies of signed Memorandum of Agreement(s) between relevant parties
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	All Stakeholders signed the Memorandum of Agreement [MOU] in line with the areas of collaboration
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Not Applicable
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Hectares of cultivated Land put under Conservation Agriculture practices
<b>Definition</b>	<p>Conservation Agriculture [CA] is defined as farming practices which use one of or a combination of the following three key characteristics:</p> <ul style="list-style-type: none"> <li>▪ Minimal mechanical soil disturbance</li> <li>▪ Maintenance of a mulch of organic matter covering; and feeding the soil Rotations; or</li> <li>▪ Sequences and associations of crops including trees, which could include nitrogen-fixing legumes</li> </ul>
<b>Source of Data</b>	Data on cultivated areas under CA to be sourced from quarterly monitoring of areas under CA by the Provincial Department of Agriculture
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Weather conditions are conducive to cultivation,</li> <li>▪ Seasonal droughts &amp; heavy rains will have impact on seasonal cropping</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Hectares of agricultural Land rehabilitated
<b>Definition</b>	<p>This refers to the area of farm land under conservation measures, which include any agronomic, vegetative, structural use and management measures or combinations thereof</p> <p>Rehabilitated means that rehabilitation project has been implemented yet it could need other interventions to achieve full rehabilitation/ restoration. This area may include both grazing and arable land</p>
<b>Source of Data</b>	<p>Monthly project non-financial reports; Report compiled and signed off by the Land Care Coordinator</p>
<b>Method of Calculation or Assessment</b>	<p>Simple count [Quantitative]</p>
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Project will commence on time as planned</li> <li>▪ There will be no cuts in budget</li> <li>▪ No delays with the procurement processes</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<p>Not Applicable</p>
<b>Spatial Transformation (where applicable)</b>	<p>Provincial</p>
<b>Desired Performance</b>	<p>Higher performance is desirable</p>
<b>Indicator Responsibility</b>	<p>Programme Manager</p>

Indicator Title	Farmers provided with agricultural mechanisation technical advice in line with Mechanisation Policy
<b>Definition</b>	<p>This refers to the number of farmers provided with agricultural mechanization technical advice.</p> <p>Technical advice refers to the type of fleet to use for crop, mechanization planning, basic maintenance, Pre and Post delivery inspection in line with the specifications</p> <p>Participants include Subsistence, Smallholder and Commercial Producers, Farm-workers and members of communities</p>
<b>Source of Data</b>	Meetings, physical visits, walk- ins and phone calls
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Interest of Farmers</li> <li>▪ Budget Availability</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Disaster Risks Reduction Strategy developed and implemented
<p><b>Definition</b></p>	<p>This refers to the Strategy developed and implemented on tackling the disaster risk reductions across the province, as part of mitigations on the climate change effects in building resilience of farming communities to impacts of natural hazards and/or disasters</p> <p>Disaster risk reductions are conducted through awareness campaigns that can be in a form of gatherings where farmers and officials discuss natural hazards such and drought, floods, veld fires and cold spells and ways to prevent and mitigate their impacts or using media platforms such as radio, social media platforms or television. Furthermore, conducting awareness campaigns can be done in the form of study groups, workshops or on-farm demonstrations depending on the type of hazard/disaster</p>
<p><b>Source of Data</b></p>	<p>Signed and Approved Strategy</p>
<p><b>Method of Calculation or Assessment</b></p>	<p>Simple count [Quantitative]</p>
<p><b>Assumptions</b></p>	<p>All relevant parties signed and approved the strategy for implementation</p>
<p><b>Disaggregation of Beneficiaries (where applicable)</b></p>	<p>Not Applicable</p>
<p><b>Spatial Transformation (where applicable)</b></p>	<p>Not Applicable</p>
<p><b>Desired Performance</b></p>	<p>Higher performance is desirable</p>
<p><b>Indicator Responsibility</b></p>	<p>Programme Manager</p>

Indicator Title	Disaster Risks Reduction Awareness Campaigns conducted
<b>Definition</b>	<p>This refers to the Awareness Campaigns on disaster risk reduction in the form of gatherings where farmers and officials discuss natural hazards such and drought, floods, veld fires and cold spells and ways to prevent and mitigate their impacts or using media platforms such as radio, social media platforms or television.</p> <p>These awareness campaigns can be in a form of study groups, workshops or on-farm demonstrations depending on the hazard to be discussed</p> <p>Awareness campaigns are some of the ways to build resilience of farming communities to impacts of natural hazards</p>
<b>Source of Data</b>	On farm data supplied by farmers and extension services
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Farmers to have access to virtual meetings</li> <li>▪ Campaigns will take place as planned</li> <li>▪ Availability of Human capital</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Surveys on uptake for early warning information conducted
<b>Definition</b>	<p>This refers to the Surveys on uptake for early warning information assessments conducted to determine the number of farmers accessing monthly advisories; and daily extreme weather warnings</p> <p>And to establish if the suggested strategies from these documents are being utilized by farmers to prevent &amp; mitigate impacts of natural hazards</p>
<b>Source of Data</b>	<p>Information from reference farms and district offices</p> <p>Information from individual farmers, community members</p>
<b>Method of Calculation or Assessment</b>	<p>Simple count [Quantitative]</p>
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ There will be support from farmers</li> <li>▪ All information issued is being distributed by district extension officials to farmers and that electronic media is available to these farmers to take notice of the information</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<p>Not Applicable</p>
<b>Spatial Transformation (where applicable)</b>	<p>Provincial</p>
<b>Desired Performance</b>	<p>Higher performance is desirable</p>
<b>Indicator Responsibility</b>	<p>Programme Manager</p>

Indicator Title	Provincial Agri-HUB Established and Operationalised in collaboration with NWU, ARC, House of Traditional Leaders & Other Strategic Partners
<b>Definition</b>	<p>Agri-HUB refers to a unit where large-scale processing, packaging, logistics, and training are the main functions. It serves as value addition of primary Commodities</p> <p>This is a centre that supports production aspect of agriculture referring to training and capacity building and market access facilitation</p> <p>The collaboration addresses three areas on:</p> <ul style="list-style-type: none"> <li>▪ Beef beneficiation;</li> <li>▪ Goats aggregation &amp; commercialisation; and</li> <li>▪ Crop Production</li> </ul>
<b>Source of Data</b>	<p>Provincial Department of Agriculture &amp; Rural Development and other participating stakeholders actively involved in the programme [i.e: DARD; NWU; ARC; etc]</p>
<b>Method of Calculation or Assessment</b>	Simple Count [Quantitative]
<b>Assumptions</b>	Public-Private sector collaboration [both financial and non-financial] for the full development of the value chains
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Not Applicable
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Agri-HUB Established and Operationalised in collaboration with MDA [Mining Development Agency]
<b>Definition</b>	<p>Agri-HUB refers to a unit where large-scale processing, packaging, logistics, and training are the main functions. It serves as value addition of primary Commodities</p> <p>This is a centre that supports production aspect of agriculture referring to training and capacity building and market access facilitation</p> <p>The collaboration with the MDA addresses three specific areas on:</p> <ul style="list-style-type: none"> <li>▪ Horticulture;</li> <li>▪ Apiculture; and</li> <li>▪ Enterprise Development</li> </ul>
<b>Source of Data</b>	<p>Provincial Department of Agriculture &amp; Rural Development and other participating stakeholders actively involved in the programme [i.e: MDA]</p>
<b>Method of Calculation or Assessment</b>	<p>Simple Count [Quantitative]</p>
<b>Assumptions</b>	<p>Public-Private sector collaboration [both financial and non-financial] for the full development of the value chains</p>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<p>Not Applicable</p>
<b>Spatial Transformation (where applicable)</b>	<p>Not Applicable</p>
<b>Desired Performance</b>	<p>Higher performance is desirable</p>
<b>Indicator Responsibility</b>	<p>Programme Manager</p>

Indicator Title	Revitalization of the Taung Irrigation Scheme
Definition	The Irrigation Scheme refers to the agricultural project involving multiple holdings that depend on a shared distribution system for access to the irrigation water and, in some cases, on a shared water storage or diversion facility
Source of Data	Project file with list of the infrastructure projects completed at the Scheme [Signed and Dated]
Method of Calculation or Assessment	Simple Count [Quantitative]
Assumptions	<ul style="list-style-type: none"> <li>▪ Through rural infrastructure, economic opportunities will be created and improved standard of living amongst the local communities</li> <li>▪ 300 hectares of land put under irrigation supported</li> </ul>
Disaggregation of Beneficiaries (where applicable)	Not Applicable
Spatial Transformation (where applicable)	Not Applicable
Desired Performance	Higher performance is desirable
Indicator Responsibility	Programme Manager

<b>Indicator Title</b>	<b>Visits to Epidemiological Units for Veterinary interventions conducted for Animal [Livestock] diseases control measures in line with Animal Diseases Act No. 35 of 1984</b>
<b>Definition</b>	<p>Epidemiological Visits refers to the visits undertaken by the Veterinary Official or Veterinarian on behalf of state</p> <p>Epidemiological Units include residential areas, villages, conservation areas, dip tanks, crush pens, farms, compartments, dams &amp; establishments</p> <p>Veterinary interventions include advice, training, awareness, inspections, detection, investigation, control, eradication, prevention, implementation of bio-security measures, primary animal health care, disease surveillance for controlled diseases, including the:</p> <ul style="list-style-type: none"> <li>▪ Foot and Mouth Diseases (FMD),</li> <li>▪ Contagious Bovine Pleuropneumonia CBPP),</li> <li>▪ Peste des Petits Ruminants (PPR); and the</li> <li>▪ Avian Influenza (AI)(epidemiology),</li> </ul> <p>enforcement of animal welfare and effective animal census</p> <p>Clients are defined as any person who uses the services of a Veterinarian or a para-veterinary professional</p>
<b>Source of Data</b>	<p>This may include any of the following:</p> <ul style="list-style-type: none"> <li>▪ Reports of daily activity generated from field work</li> <li>▪ Signed Service Book form (Client contact form)</li> <li>▪ Epidemiological visit report</li> </ul>
<b>Method of Calculation or Assessment</b>	Simple Count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Availability of resources</li> <li>▪ Information in the report is reliable, accurate and complete</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Not Applicable
<b>Desired Performance</b>	Higher performance is desirable [Increased coverage of epidemiological units] except in conditions of biosecurity due to diseases outbreaks
<b>Indicator Responsibility</b>	Programme Manager

<b>Indicator Title</b>	<b>Veterinary Samples collected for targeted Animal [Livestock] diseases surveillance in line with Animal Diseases Act 35 of 1984</b>
<b>Definition</b>	<p>This is aimed at conducting disease surveillances for:</p> <ul style="list-style-type: none"> <li>▪ Foot and Mouth Disease (FMD),</li> <li>▪ Contagious Bovine Pleuropneumonia CBPP),</li> <li>▪ Pestedes Petits Ruminants (PPR); and</li> <li>▪ Avian Influenza (AI)</li> </ul> <p>In order to know the status of the diseases; also for the early detection and response as well as to maintain access to markets</p>
<b>Source of Data</b>	<p>Sources of data may include any of the following:</p> <ul style="list-style-type: none"> <li>▪ Signed Service Book form (Client Contact Form)</li> <li>▪ Laboratory samplesubmission forms</li> <li>▪ Signed Epidemiological visit report. (by official and client)</li> <li>▪ Laboratory sample submission form signed by official</li> </ul>
<b>Method of Calculation or Assessment</b>	Simple Count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Sampling grids/plans are issued to Provinces by DALRRD</li> <li>▪ There is sufficient funding to carry out the surveillance</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Not Applicable
<b>Desired Performance</b>	<p>Higher performance is desirable</p> <p>For early detection of disease and early response</p>
<b>Indicator Responsibility</b>	Programme Manager

<b>Indicator Title</b>	<b>Management of Agricultural Research infrastructure across the province [i.e: Research Farms, etc]</b>
<b>Definition</b>	<p>Research infrastructure refers to the research farms made available for research and technology development</p> <p>Management and maintenance refers to provision and maintenance of the research infrastructure</p>
<b>Source of Data</b>	<ul style="list-style-type: none"> <li>▪ Farm Infrastructure upgrade BAS supporting budget;</li> <li>▪ Approved Annual or MTEF Business plans indicating the type and number of research infrastructure projects supported;</li> <li>▪ Annual maintenance list from the Public Works</li> <li>▪ Expenditure reports from spending</li> </ul>
<b>Method of Calculation or Assessment</b>	Simple Count [Quantitative]
<b>Assumptions</b>	Availability of budget to upgrade or maintain the Research Farms
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Not Applicable
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Agri-Businesses accessing the formal markets
<b>Definition</b>	<p>Agri-Businesses refers to all forms of businesses which operate within the agricultural value chain.</p> <p>Marketing services refers to the development of functional marketing institutions and infrastructure, market information, compliance training, general market training and facilitation of market agreements</p>
<b>Source of Data</b>	<p>Producers [e.g. Invoices]</p> <p>Buyers [e.g. Letter of Intent/Contracts]</p>
<b>Method of Calculation or Assessment</b>	Simple Count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Clients commitment</li> <li>▪ Availability of necessary resources</li> <li>▪ Environment remaining constant</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<ul style="list-style-type: none"> <li>▪ No. of Women</li> <li>▪ No. of Youth</li> <li>▪ No. of People with Disabilities [PWD]</li> </ul>
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Operationalisation of Kgora Farmer Training Centre as a Trading Entity
<b>Definition</b>	<p>The Trading Entity refers to the PFMA listed Schedule 3C Public Entity to serve as a vehicle to capacitate, incubate, mentor and support the entrant black commercial farmers as well as establishing them as Agri-preneurs.</p> <p>The entity to strategically focus on expanding the six (6) key commodity agricultural value chains, with various interventions to be supported through the provision of operational/production inputs, market access, enterprise development, capacity building and infrastructure in agriculture and rural development</p>
<b>Source of Data</b>	Signed and Approved Progress Reports
<b>Method of Calculation or Assessment</b>	Simple Count [Quantitative]
<b>Assumptions</b>	Not Applicable
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Not Applicable
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Integrated Rural Development Sector Strategy [IRDSS] Implemented
<b>Definition</b>	<p>This refers to the roll-out of the Integrated Rural Development Sector Strategy [IRDSS] to address challenges of poverty, inequality and unemployment in the rural areas</p> <p>Integrated Rural Development Sector Strategy [IRDSS] is a Strategy aimed to promote integrated and sustainable rural development by focusing on existing mechanisms to effectively address rural needs and opportunities, through effective utilization of all available funding instruments across all spheres of government to foster an integrated approach to the revitalisation of the rural areas</p>
<b>Source of Data</b>	<p>Developed Strategy [Signed &amp; approved Strategy] in place</p> <p>Verification Report on the completed tasks within the Strategy</p>
<b>Method of Calculation or Assessment</b>	Simple Count [Quantitative]
<b>Assumptions</b>	Not Applicable
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Not Applicable
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

**MTDP PRIORITY 2 REDUCE POVERTY & TACKLE THE HIGH COST OF LIVING**

**OUTCOME REDUCED POVERTY AND IMPROVED LIVELIHOODS**

Indicator Title	<b>Subsistence Producers supported in line with Provincial Food &amp; Nutrition Security Strategy Plan</b>
<b>Definition</b>	<p>Subsistence Producer refers to a Producer that produces primarily for household consumption to meet the daily dietary needs</p> <p>These Producers are not classified as indigents by their Municipality</p> <p>They market limited surplus production with an annual turnover of less than R50 000</p> <p>Support refers to tangible and non-tangible support:</p> <ul style="list-style-type: none"> <li>▪ On and off farm infrastructure or</li> <li>▪ Technical and advisory services or</li> <li>▪ Production inputs or</li> <li>▪ Development training or</li> <li>▪ Marketing and business development or</li> <li>▪ Operating capital</li> </ul>
<b>Source of Data</b>	Provincial Departments of Agriculture [PDA] (Include province specific information)
<b>Method of Calculation or Assessment</b>	Simple count: No. of Subsistence Producers supported
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Favorable climatic conditions</li> <li>▪ Not natural disasters</li> <li>▪ Economic and political stability</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<ul style="list-style-type: none"> <li>▪ Women: 50%</li> <li>▪ Youth: 50%</li> <li>▪ People with Disabilities: 6%</li> </ul>
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Smallholder Producers supported in line with Provincial Food & Nutrition Security Strategy Plan
<b>Definition</b>	<p>Smallholder Producer is defined as a venture undertaken by an individual or business entity for the purpose of household consumption and deriving a source of income from agriculture activities along the value chain</p> <p>These are usually the new entrants with an annual turnover ranging from R50 001 – R1 million per annum</p> <p>Support refers to tangible and non-tangible support:</p> <ul style="list-style-type: none"> <li>▪ On and off farm infrastructure or</li> <li>▪ Technical and advisory services or</li> <li>▪ Production inputs or</li> <li>▪ Development training or</li> <li>▪ Marketing and business development or</li> <li>▪ Operating capital</li> </ul>
<b>Source of Data</b>	Provincial Departments of Agriculture [PDA] (Include province specific information)
<b>Method of Calculation or Assessment</b>	Simple count: No. of Smallholder Producers supported
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Favorable climatic conditions</li> <li>▪ Not natural disasters</li> <li>▪ Economic and political stability</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<ul style="list-style-type: none"> <li>▪ Women: 50%</li> <li>▪ Youth: 50%</li> <li>▪ People with Disabilities: 6%</li> </ul>
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

<b>Indicator Title</b>	<b>Producers graduating through various farming categories [i.e: from Subsistence level to Smallholder level] in line with the Comprehensive Producer Development Support Policy [CPDSP]</b>
<b>Definition</b>	<p>This indicator refers to the provision of support to Subsistence Producers in order for them to graduate to be at Smallholder Producer level in line with the set criteria</p> <p>Subsistence Producer refers to a Producer that produces primarily for household consumption to meet the daily dietary needs. They market limited surplus production with an annual turnover of less than R50 000</p> <p>Smallholder Producer is defined as a venture undertaken by an individual or business entity for the purpose of household consumption and deriving a source of income from agriculture activities along the value chain. These are usually new entrants with an annual turnover ranging from R50 001 – R1 million per annum</p> <p>Support will be provided to producers in primary production &amp; those in the value chain, in line with Agricultural Agro-Processing Master Plan [AAMP]</p> <p>Support refers to tangible and non-tangible support:</p> <ul style="list-style-type: none"> <li>▪ On and off farm infrastructure or</li> <li>▪ Technical and advisory services or</li> <li>▪ Production inputs or</li> <li>▪ Development training or</li> <li>▪ Marketing and business development or</li> <li>▪ Operating capital</li> </ul>
<b>Source of Data</b>	Annual Progress Report and Business Plan / Profile
<b>Method of Calculation or Assessment</b>	Simple count: No. of Smallholders Producers graduating to Subsistence
<b>Assumptions</b>	Availability of Budget
<b>Disaggregation of Beneficiaries (where applicable)</b>	Not Applicable
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	<b>Agricultural Cooperatives [i.e: designated] supported across the Four [4] Districts Municipalities with agricultural opportunities</b>
<b>Definition</b>	<p>This refers to the provision of support to agricultural Cooperatives</p> <p>Support will be provided to producers in the primary production and those in the value chain. The support will be provided in line with the Agricultural Agro- Processing Master Plan [AAMP]</p> <p>Support refers to tangible and non-tangible support:</p> <ul style="list-style-type: none"> <li>▪ On and off farm infrastructure or</li> <li>▪ Technical and advisory services or</li> <li>▪ Production inputs or</li> <li>▪ Development training or</li> <li>▪ Marketing and business development or</li> <li>▪ Operating capital</li> </ul> <p>Support is intended to benefit the following designated Cooperatives:</p> <ul style="list-style-type: none"> <li>▪ Women</li> <li>▪ Youth</li> <li>▪ People with Disabilities [PWD]</li> <li>▪ Military Veterans</li> <li>▪ Ex-Mine Workers</li> </ul>
<b>Source of Data</b>	Cooperatives Database System (CODAS)
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Budget Availability</li> <li>▪ Farmers interests in-line with disaggregation</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<ul style="list-style-type: none"> <li>▪ Women: 30%</li> <li>▪ Youth: 30%</li> <li>▪ People with Disabilities: 6%</li> <li>▪ Military Veterans</li> <li>▪ Ex-Mine Workers</li> </ul>
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

**MTDP PRIORITY 2 | REDUCE POVERTY & TACKLE THE HIGH COST OF LIVING**

**OUTCOME | SKILLS FOR THE ECONOMY**

<b>Indicator Title</b>	<b>Students graduated with agricultural qualification in the Agricultural Education &amp; Training Programmes</b>
<b>Definition</b>	<p>Students graduated refers to those who have complied with the minimum requirements of the accreditation bodies in agricultural qualification. (Agricultural Training Institutes, SETAs, FET, Higher Education &amp; Training)</p> <p>Graduations refers to the ceremonies conducted by the organizations to handover certification of successful completion of qualifications</p>
<b>Source of Data</b>	<p>Colleges of Agriculture</p> <p>Private Training Providers [PDAs]</p>
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Interest of potential Trainees</li> <li>▪ Budget availability</li> <li>▪ Sufficient / available accredited Training Providers</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<ul style="list-style-type: none"> <li>▪ Women: 50%</li> <li>▪ Youth: 50%</li> <li>▪ People with Disabilities: 2%</li> </ul>
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

Indicator Title	Participants trained in Skills Development Programmes in the sector
<b>Definition</b>	<p>Participants include subsistence, smallholder and commercial producers, unemployed agricultural graduates, the farm workers and members of communities</p> <p>Skills development programmes include mentorship and partnerships, Recognition of Prior Learning (RPL), non-credit bearing training in agriculture</p> <p>Participants also should have at least attended 60% of the required period</p>
<b>Source of Data</b>	Verification Report
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Interest of potential trainees</li> <li>▪ Budget availability</li> <li>▪ Pool of accredited training Providers</li> <li>▪ Database of accredited &amp; non-accredited training providers</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<ul style="list-style-type: none"> <li>▪ Women: 50%</li> <li>▪ Youth: 50%</li> <li>▪ People with Disabilities: 2%</li> </ul>
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

<b>MTDP PRIORITY 3</b>	<b>BUILD A CAPABLE, ETHICAL &amp; DEVELOPMENTAL STATE</b>
<b>OUTCOME</b>	<b>MAINSTREAMING OF GENDER, EMPOWERMENT OF WOMEN, YOUTH AND PERSONS WITH DISABILITIES [PWD]</b>

Indicator Title	<b>% Preferential Procurement spend on Enterprises that are Women-Owned; Youth-Owned and People With Disabilities-Owned [PWD]</b>
<b>Definition</b>	<p>Percentage of Preferential Procurement spend on targeted Enterprises, to alleviate unemployment, poverty &amp; inequalities</p> <ul style="list-style-type: none"> <li>Women-Owned means full-ownership (100%) or majority (&gt;51%) in line with legislative definitions</li> <li>Youth-Owned means full-ownership (100%) or majority (&gt;51%) by persons from the ages of 14-35 in line with legislative definitions</li> <li>Disability means a long-term or recurring physical, including sensory, or mental impairment which substantially limits prospects of entry into or advancement in employment</li> <li>PWD-Owned means full ownership (100%) or majority (&gt;51%) in line with legislative definitions</li> </ul>
<b>Source of Data</b>	North West Provincial Treasury data on payments made to suppliers on a monthly basis
<b>Method of Calculation or Assessment</b>	<p>Quantitative</p> <ul style="list-style-type: none"> <li>Numerator : Total amount paid to Women-Owned Enterprises</li> <li>Denominator : Total preferential procurement spend (total amount paid to Suppliers, excluding property and utilities payment through sole/ single sourced suppliers, procurement through transversal contracts, contracts secured by other organs of state, and commodities/ services not available township based suppliers)</li> <li>Expressed as a Percentage (x100)</li> </ul>
<b>Assumptions</b>	Classification & ownership details of Enterprises are registered and captured correctly on Central Supplier Database [CSD] and BAS Systems
<b>Disaggregation of Beneficiaries (where applicable)</b>	<ul style="list-style-type: none"> <li>Women-Owned Enterprises: 40%</li> <li>Youth-Owned Enterprises: 15%</li> <li>People with Disabilities [PWD]-Owned Enterprises: 7%</li> </ul>
<b>Spatial Transformation (where applicable)</b>	All the 5 Corridors (North, Central, South, East and West)
<b>Desired Performance</b>	Meeting the target of 40% preferential procurement spend on Enterprises that are Women-Owned; 15% on Youth-Owned and 7% on PWD-Owned
<b>Indicator Responsibility</b>	Programme Manager

<b>Indicator Title</b>	<b>No. of Women; Youth and PWD supported with access to Funding [including Blended Finance Scheme]</b>
<b>Definition</b>	This refers to the number of Women; Youth and People with Disabilities [PWD] supported to access funding including access to Blended finance [across various departmental programmes]
<b>Source of Data</b>	Verification Report
<b>Method of Calculation or Assessment</b>	Simple count [Quantitative]
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>▪ Interest of potential Farmers</li> <li>▪ Budget availability</li> </ul>
<b>Disaggregation of Beneficiaries (where applicable)</b>	<ul style="list-style-type: none"> <li>▪ No. of Women</li> <li>▪ No. of Youth</li> <li>▪ No. of People with Disabilities</li> </ul>
<b>Spatial Transformation (where applicable)</b>	Provincial
<b>Desired Performance</b>	Higher performance is desirable
<b>Indicator Responsibility</b>	Programme Manager

# ANNEXURES TO THE STRATEGIC PLAN 2025/26 – 2029/30

## ANNEXURE A: DISTRICT DEVELOPMENT MODEL [DDM]

AREAS OF INTERVENTION	FIVE-YEAR PLANNING PERIOD							
	Project Description	District Municipality	Local Municipality	Town/ Village	Ward	Location: GPS Cord	Project Leader	Social Partners
Water	NMMD Livestock Water	Ngaka Modiri Molema	Various Municipalities	Madibe-Makgabana, Brooksby, Kopela, Jactkraal, Shaleng, Vantondershoek Zaanopoorjie, Kalkfontein, Thutlwane	Various Wards	All Districts	DARD	DALRRD PSSC Municipalities
	SADT Livestock Water Programme	Dr RSM	Kagisano Molopo	Various Farms	Various Wards	All Districts	DARD	DALRRD PSSC Municipalities

AREAS OF INTERVENTION	FIVE-YEAR PLANNING PERIOD							
	Project Description	District Municipality	Local Municipality	Town/ Village	Ward	Location: GPS Cord	Project Leader	Social Partners
<b>Water</b>	Bojanala Livestock Water Programme	All Districts	Kgetleng, Madibeng, Moretele, Moses Kotane & Rustenburg	Prieska, Dertig Mmotla, Makapanstad, Motlhabaneng, Mmukubyane, Rabokala, Mamerotse, Kameelfontein, Haakdoringlagte, Zoetdoringlagte, Tambotierand, Leeuwfontein, Uitkyk, Magokwane, Mathopestad & Mapaputle	Various Wards	All Districts	DARD	DALRRD PSSC Municipalities
<b>Agricultural Crop Production</b>	Crop Massification	All Districts	Various Municipalities	Various Towns/ Villages	Various Wards	All Districts	DARD	DALRRD PSSC Municipalities
<b>Food Security</b>	Food Security Programmes	All Districts	Various Municipalities	Various Towns/ Villages	Various Wards	All Districts	DARD	DALRRD PSSC Municipalities
<b>Handling Facilities</b>	Districts Handling Facilities	All Districts	Various Municipalities	Various Towns/ Villages	Various Wards	All Districts	DARD	DALRRD PSSC Municipalities
<b>LandCare Bush Encroachment Control</b>	Mechanical control of Bankrupt Bush	Ngaka Modiri Molema Dr KK	Ditsobotla & JB Marks	Various Towns/ Villages	Ward 13 & Ward 4	All Districts	DARD	DALRRD PSSC Municipalities



**Strategic Plan 2025/26–2029/30**  
of Provincial Department of Agriculture & Rural Development  
[North West Province]  
is compiled with the latest available information to the Department

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